

Minutes of the meeting of the Board of Directors of the Cook County Health and Hospitals System held Friday, August 23, 2013 at the hour of 8:00 A.M. at 1900 West Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Carvalho called the meeting to order, and recessed the meeting to the call of the Chair, in order for the Finance Committee's Public Hearing on the proposed CCHHS FY2014 Preliminary Budget to take place. At approximately 8:40 A.M., following the conclusion of the Public Hearing, Chairman Carvalho reconvened the Board Meeting; the Board began its consideration of the items presented.

Present: Chairman David Carvalho, Vice Chairman Jorge Ramirez and Directors Hon. Jerry Butler; Lewis M. Collens; Ada Mary Gugenheim; M. Hill Hammock; Luis Muñoz, MD, MPH; Carmen Velasquez; and Dorene P. Wiese, EdD (9)

Present

Telephonically: Director Wayne M. Lerner, DPH, FACHE (1)

Absent: Reverend Calvin S. Morris, PhD (1)

Chairman Carvalho stated that Director Lerner was unable to be physically present, but was able to participate in the meeting telephonically.

Director Muñoz, seconded by Director Butler, moved to allow Director Lerner to participate as a voting member for this meeting telephonically. THE MOTION CARRIED UNANIMOUSLY.

Director Lerner indicated his presence telephonically.

Additional attendees and/or presenters were:

Gina Besenhofer – System Director of Supply Chain Management

Cathy Bodnar – System Chief Compliance and Privacy Officer

Patrick T. Driscoll, Jr. – State's Attorney's Office

Claudia Fegan, MD – Executive Medical Director/Medical Director Stroger Hospital

Aaron Galeener – System Director of Budget

Steven Glass – Executive Director of Managed Care

Randolph Johnston – System Associate General Counsel

Ram Raju, MD, MBA, FACS, FACHE – Chief Executive Officer

Elizabeth Reidy – System General Counsel

Deborah Santana – Secretary to the Board

Joyce Schoonover – Director of Risk Management

Tom Schroeder – System Director of Internal Audit

John Jay Shannon, MD – Chief of Clinical Integration

Linda Diamond Shapiro – Chief Strategy Officer

II. Public Speakers

Chairman Carvalho asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered speakers:

1. George Blakemore Concerned Citizen

II. Public Speakers (continued)

2. Richard David, MD Co-Director, Neonatal Intensive Care Unit, John H. Stroger, Jr. Hospital of Cook County
3. Jasmine James Representative, Radical Public Health- UIC School of Public Health
4. Sheila Agnew Registered Nurse, John H. Stroger, Jr. Hospital of Cook County
5. Linda Jackson Foster Mother, Stroger patient
6. Kathryn Ross Registered Nurse, John H. Stroger, Jr. Hospital of Cook County

III. Board and Committee Reports

A. Minutes of the Board of Directors Meeting, July 26, 2013

Director Butler, seconded by Director Wiese, moved the approval of the Minutes of the Board of Directors Meeting of July 26, 2013. THE MOTION CARRIED UNANIMOUSLY.

B. Minutes of the Quality and Patient Safety Committee Meeting, August 14, 2013

- **Medical Staff Appointments/Reappointments/Changes**
- **Proposed Revisions to the Bylaws of the Medical Staff of Provident Hospital of Cook County**

During the presentation of the Minutes, Chairman Carvalho stated that at a prior meeting, a discussion was held regarding the long wait times in the Emergency Department (ED). The System's numbers are quite high compared to national norms; however, part of the explanation for this is that there are a lot more people in the System's ED who are there for non-ED reasons - because those patients also figure into the numbers, they significantly raise the averages. Also discussed was the wait time for ED patients who were admitted; presumably those patients were there for some reason that required an admission - that number was also double or triple the national average. Chairman Carvalho suggested that perhaps a discussion can be held at a future meeting regarding why that number is double or triple the national average¹. Director Collens responded that this is a subject of continuing focus for the Quality and Patient Safety Committee and Dr. Krishna Das, System Director of Quality, Patient Safety, Regulatory and Accreditation.

Director Collens, seconded by Director Muñoz, moved the approval of the Minutes of the Quality and Patient Safety Committee Meeting of August 14, 2013. THE MOTION CARRIED UNANIMOUSLY.

C. Minutes of the Finance Committee Meeting, August 16, 2013

- **Contracts and Procurement Items** (detail was provided as attachment to Board Agenda)

During the presentation of the Minutes, Chairman Carvalho provided a summary of a discussion held at the Finance Committee Meeting, regarding the request to renew the Supplemental Nutrition for Women, Infants and Children (WIC) grants. An issue arose a couple of years ago regarding non-mandated grants received that, over time, have ended up costing the System more than it was receiving to provide the services; this is because the grant funding remained flat, and the System's costs go up for a variety of reasons each year. At that time, the Board decided to continue receiving those grants and providing those services.

III. Board and Committee Reports

C. Minutes of the Finance Committee Meeting, August 16, 2013 (continued)

After the issue arose, the Board decided that, in the future, the Board should be apprised as soon as possible if the administration is proposing to stop applying for grant funding under scenarios such as this; normally the Board is aware of activity for a grant when permission is being requested to approve the receipt of the grant, but would not be aware if a decision was made to not re-apply for a grant. Additionally, the Board requested that when the administration is proposing to continue to provide grant-funded, non-mandated services at a loss, the Board should be alerted to that as well. At the time the Board is alerted to this, the administration can describe the programmatic reasons for continuing to provide these services. The example of the WIC grant was one that was viewed as synchronous with the System's mission, and was important to creating traffic of persons for the other services provided; it was synergistic with the activity of the System's outpatient areas and Public Health clinics.

At the Finance Committee Meeting, Board Chairman Carvalho had asked for further information regarding the WIC grants. Dr. John Jay Shannon, Chief of Clinical Integration, stated that, with regard to the WIC grants, the System receives two pieces of a grant – the larger portion goes to Public Health and its venues, and the smaller portion goes to the Ambulatory and Community Health Network of Cook County (ACHN). The Public Health portion of the grant is fully funded for all of the activities and full-time equivalent employees (FTEs) associated with the grant. The ACHN portion is currently staffed by five FTEs, but the funding of the grant only provides for coverage of the salaries and benefits of three of those FTEs. Despite the fact that the System has seen decreasing numbers of cases in the WIC Program at the ACHN sites, it is believed that this activity is aligned with the mission and vision of the System. There are efficiencies and increases in productivity that should be seen; Dr. Shannon will be working on strategies to improve the productivity under the grant with the System's new Chief Operating Officer for Outpatient Services, Debra Carey.

Dr. Shannon stated that the grant dollars under the WIC grant, which come from the U.S. Department of Agriculture, provide funding for what the administration believes are very critical services for the pregnant women, infant and children patients served with regard to nutrition, diet, and other health habits, including substance abuse and smoking cessation counseling. The administration supports continued acceptance of these grants, with the understanding that there is a need to improve the efficiencies of the services.

Director Butler, seconded by Vice Chairman Ramirez, moved the approval of the Minutes of the Finance Committee Meeting of August 16, 2013. THE MOTION CARRIED.

Chairman Carvalho abstained and voted PRESENT on request numbers 3, 5, 6 and 7, under the Contracts and Procurement Items contained within the Minutes.

D. Minutes of the Human Resources Committee Meeting, August 16, 2013

Director Wiese, seconded by Director Velasquez, moved the approval of the Minutes of the Human Resources Committee Meeting of August 16, 2013. THE MOTION CARRIED UNANIMOUSLY.

IV. Action Items

A. Proposed Resolutions (Attachment #1)

Chairman Carvalho introduced the proposed resolutions.

i. On the passing of former CCHHS Board Member Mrs. Ruth Rothstein

Vice Chairman Ramirez, seconded by Director Butler, moved the approval of the proposed Resolution on the passing of Mrs. Ruth Rothstein. THE MOTION CARRIED UNANIMOUSLY.

ii. On the occasion of the 90th Birthday of Dr. Quentin Young

Director Velasquez, seconded by Director Hammock, moved the approval of the proposed Resolution on the occasion of the 90th Birthday of Dr. Quentin Young.

It was noted that the proposed Resolution contained an error; the celebratory brunch referenced in the proposed Resolution will be held on September 29th, not on September 20th.

Director Hammock, seconded by Director Velasquez, moved to amend the proposed resolution to reflect September 29th as the correct date of the celebratory brunch. THE MOTION CARRIED UNANIMOUSLY.

On the motion to approve the proposed Resolution, as amended, a voice vote was taken and THE MOTION CARRIED UNANIMOUSLY.

B. Contracts and Procurement Items (Attachment #2)

Gina Besenhofer, System Director of Supply Chain Management, provided an overview of the request presented for the Board's consideration. The Board reviewed and discussed the request.

Director Hammock, seconded by Director Muñoz, moved the approval of request number 1 under the Contracts and Procurement Items. THE MOTION CARRIED UNANIMOUSLY.

C. Approval of proposed CCHHS FY2014 Preliminary Budget (Attachment #3)

If, following consideration of this item, the Board determines that additional time is needed for deliberations prior to approval of this item, a Special Meeting of the Board may be scheduled for this purpose.

Chairman Carvalho stated that this item has been reviewed and discussed by the Finance Committee, and three public hearings have been held. All Directors have had an opportunity to meet with Dr. Ram Raju, Chief Executive Officer, and his staff. He stated that he placed it on the agenda for approval today if the Board Members feel they are ready to approve it; however, if the Board feels that the period of time is insufficient or if there are further questions, a special meeting of the Board can be called at a later date for the purpose of further consideration and approval. He noted that September 11th is the target to submit the proposed CCHHS FY2014 Preliminary Budget to the Cook County Board.

IV. Action Items

C. Approval of proposed CCHHS FY2014 Preliminary Budget (continued)

Aaron Galeener, System Director of Budget, addressed some of the questions that had been asked over the last week. One of the questions that came up was regarding the projection of this year's FY2013 numbers; he noted that there is information within the meeting materials that reflects that breakdown. On the revenue side, there are basically two areas into which the revenues are segregated: regular patient fee revenue and CountyCare-related revenue. With regard to the regular patient fee revenue, the System continues to exceed the budget targets for this year. With regard to the CountyCare piece of the revenue, it is expected that the System will be somewhat short on it this year, due to the challenges experienced with the delay of the State's processing of the applications. The System is expecting to eventually collect all of the revenue for the CountyCare Program, but the timing of when that revenue will be collected may flow over into next year.

With regard to FY2013 expenditures, Mr. Galeener stated that it is projected to be close to the appropriation this year. This is being monitored very closely; he noted that part of this is also going to be dependent on State processing time as well, because as they continue to approve more applications, the System will also receive additional claims or costs for those new members.

Chairman Carvalho stated that the County adopts the operating budget independent of the capital budget; oftentimes, assumptions need to be made that there will be access to certain new or replacement equipment during that year. He asked for further information regarding capital assumptions that are embedded in the budget. Mr. Galeener stated that there is uncertainty around the County's willingness to issue bonds to receive the additional money used for capital expenditures; because of that uncertainty, the administration has tried to limit any kind of dependency on that stream in terms of making operating budget assumptions. The System maintains a Bank of America lease facility within its operating budget, which can be used for some capital items. In general, the administration has tried to limit any significant changes to the operating budget based on the assumption that it will receive a large amount of capital funding over the course of the next year; for example, there was not an assumption that the System will have all new equipment in certain areas next year, so there was not a significant reduction in repair and maintenance costs.

In response to a question from Director Collens regarding whether the System Board will receive an actual capital budget, Chairman Carvalho stated that the County's administration surveys the units of government to determine their needs, and determines what they are going to do in terms of bonds and allocation of funds. He could not recall whether the System's submission for that process is shared with the Board either before or after it is allocated; he inquired whether Director Collens would like to see the information before it is submitted. Director Collens responded affirmatively. He noted that, as part of that presentation, it would be helpful to see a presentation on capital needs, whether the capital budget exists or not, and to receive a status report in terms of meeting the System's needs and what the System administration would like to receive on the capital side. Chairman Carvalho stated that, in the past, the Board has seen that from time to time, especially as a part of the strategic planning process; he recommended that the Finance Committee take a first look at that information and then share it up through the Committee to the Board².

Director Hammock stated that, as the System increases its capability to serve those patients under CountyCare, although some of the new members may already be current patients, there is also a hope that there will be new patients. Part of this budget anticipates an increase in census; he indicated that, starting in January or as soon thereafter as practicable, the Board should see some metrics on a regular basis on the utilization under CountyCare. He suspected that other expenses will increase as the demand for services increases. He asked that staff provide the Board with the appropriate metrics so the Board can monitor the growth in CountyCare in the hopes that it exceeds the goals. Chairman Carvalho stated that this would be a good report for the Finance Committee to review and discuss. He suggested that the assumptions regarding utilization be incorporated to track the progress in a dashboard sort of way; this would be responsive to Director Hammock's request³.

IV. Action Items

C. Approval of proposed CCHHS FY2014 Preliminary Budget (continued)

Chairman Carvalho stated that, upon approval, this budget will be submitted to the County Board for their approval and subsequent inclusion in the President's FY2014 Budget Recommendation. Following that, the County Board will be meeting as a Finance Committee and as a full Board, and will hold public hearings on the subject. In the past, the System Board Chair and Finance Committee Chair have attended those meetings; he and Commissioner Butler plan to attend those meetings. He urged the Directors to attend one or more of these meetings, if possible, as a measure of support of the Board behind Dr. Raju and the budget. The Secretary will apprise the Directors of those meetings when they are scheduled.

Director Velasquez, seconded by Director Gugenheim, moved the approval of the proposed CCHHS FY2014 Preliminary Budget. THE MOTION CARRIED UNANIMOUSLY.

D. Any items listed under Sections III, IV and VII

E. Proposed Resolution concerning application for a Managed Care Community Network through the Illinois Department of Healthcare and Family Services (Attachment #4)

Vice Chairman Ramirez, seconded by Director Velasquez, moved to approve the proposed Resolution concerning application for a Managed Care Community Network through the Illinois Department of Healthcare and Family Services.

Chairman Carvalho noted that a proposed Substitute Resolution has been received and was distributed to the Directors.

Vice Chairman Ramirez, seconded by Director Velasquez, moved to accept the proposed Substitute Resolution concerning application for a Managed Care Community Network through the Illinois Department of Healthcare and Family Services. THE MOTION CARRIED UNANIMOUSLY.

Linda Diamond Shapiro, Chief Strategy Officer, provided an overview of the proposed Substitute Resolution presented for the Board's consideration. Steven Glass, Executive Director of Managed Care, provided additional information.

On the motion to approve the proposed Resolution, as amended by substitution, a voice vote was taken and THE MOTION CARRIED UNANIMOUSLY.

V. Report from Chairman of the Board

A. 2013/2014 Board and Committee Meetings

- i. Update on discussions by the Committees on any changes to scheduled 2013 meetings**
- ii. Discussion of plans for 2014 Board and Committee schedules**

V. Report from Chairman of the Board (continued)

Chairman Carvalho noted that the following Standing Committee and Work Group assignments have been made since the last Board Meeting:

Audit and Compliance Committee

Chair: Muñoz

Members: Morris

Velasquez

Carvalho (ex-officio)

Quality and Patient Safety Committee

Chair: Collens

Members: Lerner

Muñoz

Carvalho (ex-officio)

Finance Committee

Chair: Butler

Members: Gugenheim

Hammock

Ramirez

Wiese

Carvalho (ex-officio)

Work Group on Affiliations

Chair: Hammock

Members: Collens

Morris

Human Resources Committee

Chair: Wiese

Members: Ramirez

Velasquez

Carvalho (ex-officio)

Work Group on Strategic Planning

Chair: Lerner

Members: Butler

Gugenheim

Chairman Carvalho stated that each of the Committees began a discussion regarding the schedule for next year; he noted that, technically, the Board does not need to adopt the schedule until near the end of the year. At the last Board Meeting, he asked the Committees to have a discussion about the Board Meetings, with regard to both time and congruence, and in terms of the dates of the Board Meetings and the Committees. The intent was to have some discussion at the level of the Committees to prepare the Directors for a discussion at the Board level on the same topic. He noted that, according to the minutes of the meetings of the Committees, each of the Committees actually took a sense of the Committee on the topic, with differing results.

Chairman Carvalho stated that one of the principal proponents and describers of the concept of a common date for all meetings of the Committees and Boards is Director Lerner, who was unfortunately not present at that time (Director Lerner concluded his participation in the meeting by conference call a short time earlier). Chairman Carvalho noted that the Quality and Patient Safety Committee's consensus was that the members thought it would be a good idea to have the Committees meet on the same day as the Board. Chairman Carvalho stated that he tried to envision how that concept would work; there are four Standing Committees, and each of them has either three or five members, while the Board has eleven members. Would the Directors step out when their Committee concludes, and return for the start of the Board Meeting, or would the Directors plan to be present for all of the meetings regardless of whether or not they are a member of the Committees?

Director Collens stated that the Quality and Patient Safety Committee deferred to Dr. Raju on this subject as to what is practical from a staff standpoint. Chairman Carvalho noted that one of Director Lerner's concerns about having the Committees meet on multiple days was that this means Dr. Raju and his staff are tied up on multiple days – it could be one day instead of multiple days per month. Dr. Raju stated that he and his staff will explore this possibility and provide a response regarding the staff's perspective on the subject⁴. Chairman Carvalho added that if Directors have strong thoughts one way or another, they can share them with Dr. Raju so that he and his staff can process that, too.

V. Report from Chairman of the Board (continued)

With regard to the remaining 2013 Meeting dates, Director Collens noted that one change was made - the September 18th Quality and Patient Safety Committee Meeting date and time was recently changed; the Committee will instead be meeting on Monday, September 23rd at 11:00 A.M.

Director Hammock stated that, as the Board considers this, he believes that this is not just about convenient timing, it is also about how to have effective meetings where Board Members have the opportunity to review, discuss and absorb the materials. He noted that, with regard to the other boards on which he serves, it is challenging to sit in on a series of meetings that are six or seven hours long during the day and do an effective job of managing the information, especially if there are large quantities of materials. He added that he thinks the Board wants to be concerned about the quality of the discussion, as well as the quantity of time. Chairman Carvalho concurred; he noted that one of the other considerations to also think about is the public audience. The System is different from a non-public body - the System does not hold its meetings in public just because the State statute tells it to do so; because this is not an elected board, it is important that the public have an opportunity to see this Board's actions, so the Directors should think of it from that perspective as well.

Chairman Carvalho stated that the other subject mentioned by Director Lerner was regarding the start time of the Board Meetings. The Committees can decide their own times; some of them have chosen times earlier or later in the morning. He inquired whether 8:00 A.M. remains a good time for Directors. Director Collens responded that 8:00 A.M. is fine with him; as a personal matter, he prefers 8:30 A.M. Chairman Carvalho inquired whether any Directors were interested in meeting at 7:30 A.M. or at 10:00 A.M. or later, or even in the evening; the responses were in the negative.

VI. Report from Chief Executive Officer (Attachment #5)

Dr. Raju provided an update on the following subjects: FY2014 Preliminary Budget; CountyCare; Cook County Department of Public Health; and Recognition of Employees. The Board reviewed the information.

The report included the recognition of the following individuals:

- Ruth M. Rothstein
- Alma Leagogo-Jaromahum, PhD, MSN/MAN, APRN, CCRN, RNC
- Valerie Borders
- Roberta Mason

VII. Closed Session Items

A. Claims and Litigation

Director Velasquez, seconded by Director Hammock, moved to recess the regular session and convene into closed session, pursuant to the following exceptions to the Illinois Open Meetings Act: 5 ILCS 120/2(c)(1), regarding "the appointment, employment, compensation, discipline, performance, or dismissal of specific employees of the public body or legal counsel for the public body, including hearing testimony on a complaint lodged against an employee of the public body or against legal counsel for the public body to determine its validity," 5 ILCS 120/2(c)(11), regarding "litigation, when an action against, affecting or on behalf of the particular body has been filed and is pending before a court or administrative tribunal, or when the public body finds that an action is probable or imminent, in which case the basis for the finding shall be recorded and entered into the minutes of the closed meeting," 5 ILCS 120/2(c)(12), regarding "the establishment of reserves or settlement of claims as provided in the Local Governmental and Governmental

VII. Closed Session Items (continued)

Employees Tort Immunity Act, if otherwise the disposition of a claim or potential claim might be prejudiced, or the review or discussion of claims, loss or risk management information, records, data, advice or communications from or with respect to any insurer of the public body or any intergovernmental risk management association or self insurance pool of which the public body is a member,” and 5 ILCS 120/2(c)(29), regarding “meetings between internal or external auditors and governmental audit committees, finance committees, and their equivalents, when the discussion involves internal control weaknesses, identification of potential fraud risk areas, known or suspected frauds, and fraud interviews conducted in accordance with generally accepted auditing standards of the United States of America.”

On the motion to recess the regular session and convene into closed session, a roll call was taken, the votes of yeas and nays being as follows:

Yeas: Chairman Carvalho, Vice Chairman Ramirez and Directors Butler, Collens, Gugenheim, Hammock, Muñoz, Velasquez and Wiese (9)

Nays: None (0)

Absent: Directors Lerner and Morris (2)

THE MOTION CARRIED UNANIMOUSLY.

Chairman Carvalho declared that the closed session was adjourned. The Board reconvened into regular session.

VIII. Adjourn

As the agenda was exhausted, Chairman Carvalho declared the MEETING ADJOURNED.

Respectfully submitted,
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
David Carvalho, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

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- ¹ Follow-up: for future Quality and Patient Safety Committee Meeting - discussion of the subject of ED wait times for patients who were admitted. Page 2.
- ² Follow-up: for future Finance Committee Meeting, a request was made for a presentation regarding the System's capital needs. Also requested – prior to the System's submission of its capital requests to the County's administration, the proposed capital requests are to be presented to the Finance Committee. Page 5.
- ³ Follow-up: for future Finance Committee Meetings, starting preferably in January 2014, a request was made for regular reports of metrics relating to CountyCare; this information is to include assumptions regarding utilization. Page 5.
- ⁴ Follow-up: Dr. Raju to review the subject of Committees and Board meeting on the same day, and provide a response from the administration's perspective on the subject. Page 7.

Cook County Health and Hospitals System
Board of Directors Meeting Minutes
August 23, 2013

ATTACHMENT #1

**RESOLUTION HONORING THE LIFE OF
RUTH M. ROTHSTEIN**

Sponsored by

**DAVID CARVALHO, CHAIR, JORGE RAMIREZ, VICE CHAIR,
THE HONORABLE JERRY BUTLER, LEWIS M. COLLENS, ADA MARY GUGENHEIM,
M. HILL HAMMOCK, WAYNE M. LERNER, DPH, FACHE, REV. CALVIN S. MORRIS, PhD,
LUIS MUNOZ, MD, MPH, CARMEN VELASQUEZ AND DORENE P. WIESE, EdD, DIRECTORS**

Whereas, on August 4, 2013, Ruth M. Rothstein passed peacefully with her family by her side; and

Whereas, Ruth M. Rothstein is survived by her son Jonathan and his wife Roxane, her daughter Martha and her husband David, her grandson Max, her brothers Larry and Jack and a host of family, friends and colleagues from her 90 years; and

Whereas, Ruth M. Merson was born and raised in New York during the depression by her Jewish immigrant parents, Hyman and Beatrice Merson; and

Whereas, Ruth M. Merson at age 18, with a high school education, started out as a union organizer in Youngstown, Ohio; and

Whereas, Ruth M. Merson's commitment to serving the needs of the underprivileged began with her first professional position as an organizer for the United Packinghouse Union, where she exposed and helped to bring to an end one company's systematic discrimination against women of color; and

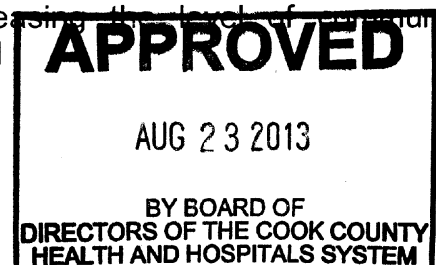
Whereas, Ruth M. Merson went to work for a number of unions, organizing workers in New York City, Cleveland and Chicago; and

Whereas, in 1949, she married David Rothstein, and together they had two children, Jonathan and Martha; and

Whereas, in the early 1950's, after training as a laboratory technician, Ruth M. Rothstein's interest shifted from unions to health care. She took a position at Jackson Park Hospital, where she became personnel director in 1962; and

Whereas, Ruth M. Rothstein accepted an administrative post at Mount Sinai Hospital in 1966, eventually leading to her appointment as president and CEO in 1977; and

Whereas, during her more than two decades at Mount Sinai Hospital and the Schwab Rehabilitation Center, Ruth M. Rothstein demonstrated extraordinary vision and leadership, guiding the hospital through difficult financial circumstances, and dramatically increasing the level of community involvement in comprehensive community health care planning; and



Whereas, Ruth M. Rothstein created what have since become national models for access and delivery of health care services for residents of disadvantaged and economically challenged communities; and

Whereas, Ruth M. Rothstein, after serving as Interim Hospital Director of the Cook County Hospital in December of 1990, accepted the position permanently in January of 1991, serving under Presidents Richard J. Phelan and John H. Stroger, Jr.; and

Whereas, also in January of 1991, Ruth M. Rothstein accepted the position of Chief of the newly created Cook County Bureau of Health Services, where she directed and coordinated all Cook County government health services through a newly created comprehensive network designed to provide a broad spectrum of services ranging from prevention and primary care to emergency and long term care; and

Whereas, Ruth M. Rothstein directed the successful effort to achieve full re-accreditation for Cook County Hospital and then successfully led a nonpartisan coalition, in an extremely challenging political environment, to secure approval of, plan and build a new, replacement, downsized, state-of-the-art Cook County Hospital; and

Whereas, Ruth M. Rothstein also reopened the Provident Hospital of Cook County, expanded ambulatory care throughout Cook County, and secured a new master affiliation with Rush University Medical Center; and

Whereas, Ruth M. Rothstein retired from County service in 2004; and

Whereas, Ruth M. Rothstein returned to the County to lend her expertise as a member of the Cook County Health and Hospitals System Board from December, 2011 through June 30, 2012

Whereas, Ruth M. Rothstein served as the Chairperson of the Board of Trustees at Rosalind Franklin University of Medicine and Science up until the time of her death; and

Whereas, throughout her esteemed career, Ruth M. Rothstein focused on the improvement of health care services to underserved and disadvantaged people and communities; and

Whereas, Ruth M. Rothstein was widely known and highly regarded in the national, state and local health care communities and beyond for her leadership and creativity in improving the quality of the health delivery system; and

Whereas, Ruth M. Rothstein was also active with the Jewish Women's Foundation of Metropolitan Chicago, and served on the board of the Jewish Women's Committee and the Jewish Federation of Metropolitan Chicago; and

Whereas, among the many recognitions that Ruth M. Rothstein has received for her contributions to the field of health care and to her community are the Chicago Civic Federation's Lyman Gage Award for Individual Civic Achievement, the American Jewish Congress's Deborah Award, the Chicago Minority Business Development Council's Impact Award, and the Institute of Medicine of Chicago's Russe Citation for Compassion in Medicine. In 2004, she was inducted into Modern HealthCare's Healthcare Hall of Fame; and

Whereas, Ruth M. Rothstein, in recognition of the high regard with which she is held by the people and communities she has served over the years, has been distinguished with the dedication of a sculptured bust in her likeness, the naming of a Chicago street in her honor, and the naming of Cook County's specialized facility for the prevention, care and research of HIV/AIDS and other infectious diseases as the Ruth M. Rothstein CORE Center; and

Whereas, on March 16, 2005, Mrs. Rothstein received the Lifetime Achievement Award from the Anti-Defamation League for her devotion to improving health care, her strong commitment to promoting social justice, and her tireless advocacy for the less fortunate.

Whereas, Ruth M. Rothstein served on numerous boards, commissions and committees, including the American Hospital Association, the Illinois Health and Hospitals Association, the National Association of Public Hospitals, the Illinois Health Care Cost Containment Council and the Institute for Diversity in Health Management.

Whereas, Ruth M. Rothstein holds an Honorary Doctorate of Law degree from Kenyon College, Honorary Doctor of Humane Letters from Rush University plus received their highest honor (the Trustee Medal), Honorary Doctorate of Public Service from Rosalind Franklin University of Medicine and Science and an honorary degree in Social Justice from Roosevelt University; and

Whereas, Ruth M. Rothstein was honored this year with the Weizmann Institute Lifetime Achievement Award; and

Now, therefore be it resolved that the Board of Directors of the Cook County Health and Hospitals System does hereby offer its deepest condolences and most heartfelt sympathy to the family and many friends of Ruth M. Rothstein, and joins them in sorrow at the loss of this remarkable and accomplished leader and pioneer, and

Be it further resolved that this text be spread upon the official proceedings of this body, and a suitable copy of same be tendered to the family of Ruth M. Rothstein, that her memory may be so honored, and her life's work continue to serve as a source of inspiration and education for generations to come.

Approved on August 23, 2013 by the Board of Directors of the Cook County Health and Hospitals System.

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
BOARD OF DIRECTORS**

RESOLUTION

Sponsored by

**DAVID CARVALHO, CHAIR, JORGE RAMIREZ, VICE CHAIR,
THE HONORABLE JERRY BUTLER, LEWIS M. COLLENS, ADA MARY GUGENHEIM,
M. HILL HAMMOCK, WAYNE M. LERNER, DPH, FACHE, REV. CALVIN S. MORRIS, PhD,
LUIS MUNOZ, MD, MPH, CARMEN VELASQUEZ AND DORENE P. WIESE, EdD, DIRECTORS**

WHEREAS, Dr. Quentin Young will celebrate his 90th birthday on September 6, 2013; and

WHEREAS, Dr. Quentin Young is a retired internist who served the Hyde Park community on Chicago's South Side for decades; and

WHEREAS, Dr. Young graduated from Northwestern Medical School and did his residency at Cook County Hospital. During the 1970s and early 1980s, he served as Chairman of the Department of Internal Medicine at Cook County Hospital, where he established the Department of Occupational Medicine. Dr. Young returned to serve Cook County in the 1990s through his participation on the Blue Ribbon Committee which studied and then recommended the replacement of the old Cook County Hospital with a new, state-of-the-art facility. Dr. Young has been an American Medical Association member since 1952 and is a Clinical Professor of Preventive Medicine and Community Health at the University of Illinois Medical Center; and

WHEREAS, in addition to his distinguished career as a practicing physician, Dr. Young has been a leader in public health policy and medical and social justice issues. He was Dr. Martin Luther King Jr.'s personal physician during Dr. King's stays in Chicago. In 1997, Dr. Young was inducted as a Master of the American College of Physicians and in 1998, he had the distinction of serving as president of the American Public Health Association; and

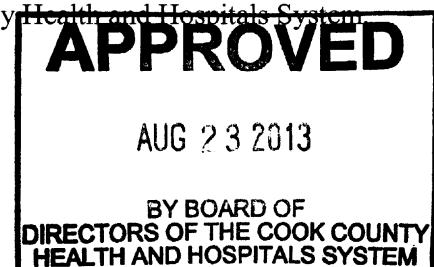
WHEREAS, Dr. Young is the national coordinator of Physicians for a National Health Program and Chairman of Health and Medicine Policy Research Group; and

WHEREAS, it is important that we salute individuals who give back to society, blaze new trails and challenge convention in an effort to assist the least among us; and

WHEREAS, the Health & Medicine Policy Research Group will honor their founder and chairman, Dr. Quentin Young, at a celebratory brunch on Sunday, September 29, 2013 in the magnificent Great Hall of the Chicago Union Station.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of the Cook County Health and Hospitals System, on behalf of the more than five million residents of Cook County served by the System, congratulates Dr. Quentin Young on the occasion of his 90th birthday and wishes him many more years of health and happiness, and commends him for his commitment to equitable health policy and social justice.

Approved on August 23, 2013 by the Board of Directors of the Cook County Health and Hospitals System



Cook County Health and Hospitals System
Board of Directors Meeting Minutes
August 23, 2013

ATTACHMENT #2

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM IV(B)
AUGUST 23, 2013 BOARD OF DIRECTORS MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Execute Contract					
1	STW Healthcare, LLC	Service - temporary staffing services	\$156,000.00	System	2

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Regina Zemaitis, Assistant Director of Pharmacy		EXECUTIVE SPONSOR: John Jay Shannon M.D., Chief of Clinical Integration/Interim Executive Director, Clinical Shared Services	
DATE: 8/14/2013	PRODUCT / SERVICE: Service – Temporary Staffing Services		
TYPE OF REQUEST: Amend and Increase	VENDOR / SUPPLIER: STW Healthcare, LLC, Hazel Crest, IL		
ACCOUNT: 890-275	FISCAL IMPACT: \$156,000.00	GRANT FUNDED /RENEWAL AMOUNT: N/A	
CONTRACT PERIOD: 11/14/2011 thru 11/30/2013		CONTRACT NUMBER: H11-73-006	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: Bid		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

Contract H11-73-006 was approved by the Cook County Health and Hospitals System Board on 10/27/2011 in the amount of \$5,772,932 for 24 months from 11/14/2011 thru 11/13/2013. The contract allowed STW Healthcare to provide temporary staffing in various departments of the Cook county Health and Hospitals System. These departments include Radiology, Cardiology and the Laboratory. Several increases have been approved by the Cook County Health and Hospitals System Board for the provision of additional temporary staffing required for the Pharmacy, Case Management and Supply Chain Management while continuing recruitment efforts for permanent staff. The cumulative increase for these departments was \$1,939,840.00.

NEW PROPOSAL JUSTIFICATION:

The Cook County Health and Hospitals System Department of Pharmacy has determined the need for the use of agency staff at Provident Hospital Pharmacy through the current contract period. This will allow the Department time to fill critical permanent positions and provide optimal levels of service for outpatient prescription processing. The total increase for this request is \$156,000.00 for a period of three (3) months. The total contract value is \$7,868,772.00.

TERMS OF REQUEST: This is a request to amend and increase contract number H11-73-006 in the amount of \$156,000.00 for the period 09/01/2013 thru 11/30/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Yes

CCHHS CBO:
 Anthony Rajkumar, Chief Business Officer

CCHHS CFO:
 John Cookinham, Chief Financial Officer

CCHHS CEO:
 Ram Raju, M.D., Chief Executive Officer

APPROVED

AUG 23 2013

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

Revised 03/01/2011

**TONI PRECKWINKLE**

PRESIDENT

Cook County Board
of Commissioners

EARLEAN COLLINS

1st District

ROBERT STEELE

2nd District

JERRY BUTLER

3rd District

STANLEY MOORE

4th District

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12th District

LARRY SUFFREDIN

13th District

GREGG GOSLIN

14th District

TIMOTHY O. SCHNEIDER

15th District

JEFFREY R. TOBOLSKI

16th District

ELIZABETH ANN DOODY GORMAN

17th District

OFFICE OF CONTRACT COMPLIANCE

JACQUELINE GOMEZ

DIRECTOR

118 N. Clark, County Building, Room 1020 • Chicago, Illinois 60602 • (312) 603-5502

August 15, 2013

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H11-73-006 / Amendment to Increase
Commodity: Service – Professional Services
Department: Pharmacy/Supply Chain – CCHHS
Term: 09/01/13 - 11/30/13

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the professional service goals of 35% participation.

Vendor: STW Healthcare, LLC, Hazel Crest, IL
Increase Amount: \$ 156,000.00
New Contract Value: \$7,868,772.00

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
STW Healthcare, LLC, Hazel Crest, IL	MBE (6)	100% - Direct	Cook County

The Office of Contract Compliance has been advised by CCHHS Purchasing that no other vendors are being recommended for award.

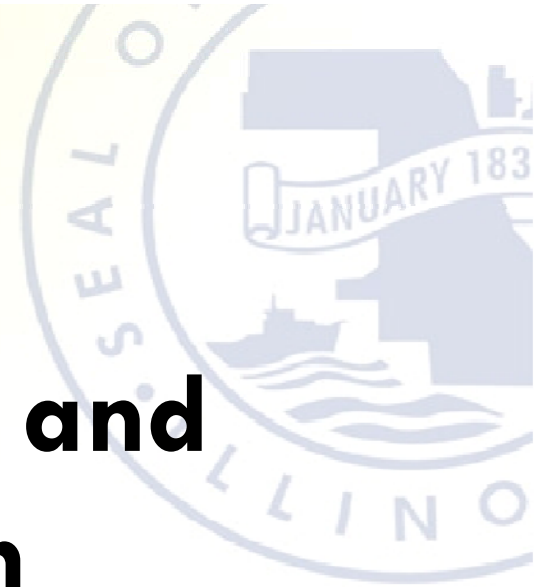
Sincerely,

Jacqueline Gomez
Contract Compliance Director

JG/lar

Cook County Health and Hospitals System
Board of Directors Meeting Minutes
August 23, 2013

ATTACHMENT #3



Cook County Health and Hospitals System

Proposed FY 2014 Preliminary Budget

CCHHS

Agenda

- ❑ Budget Calendar
- ❑ CCHHS Budget – Key Principles
- ❑ Summary of Revenue and Expenditures
- ❑ CCHHS Revenue
- ❑ CCHHS Expenditures
- ❑ Positions



2014 Budget Calendar

August 8	CCHHS Budget Recommendation Finalized and Provided to CCHHS Board
August 12-16	CCHHS Board Briefings
August 16	CCHHS Budget Submitted to CCHHS Finance Committee
August 19-23	CCHHS Public Hearings on Proposed Budget
August 23	CCHHS Budget Submitted to CCHHS Board
September 11	CCHHS Budget provided to Cook County Finance Committee
October	President's Executive Budget to the Board of Commissioners
November	Final vote/amendments to President's Executive Budget

Key Principles

No service reductions or layoffs

Invest in the patient experience to retain patients post Medicaid expansion

- Retain all positions/vacancies to improve services and frontline staffing levels
- Expand CountyCare network to increase patient access
- Continue implementation of the patient centered medical home

Improve and develop CCHHS infrastructure

- Expand and support Human Resources capacity
- Improve Information Systems to meet regulatory requirements for ICD-10, electronic medical records, and Meaningful Use
- Develop Information Systems Business Intelligence to provide leadership data for informed decision-making

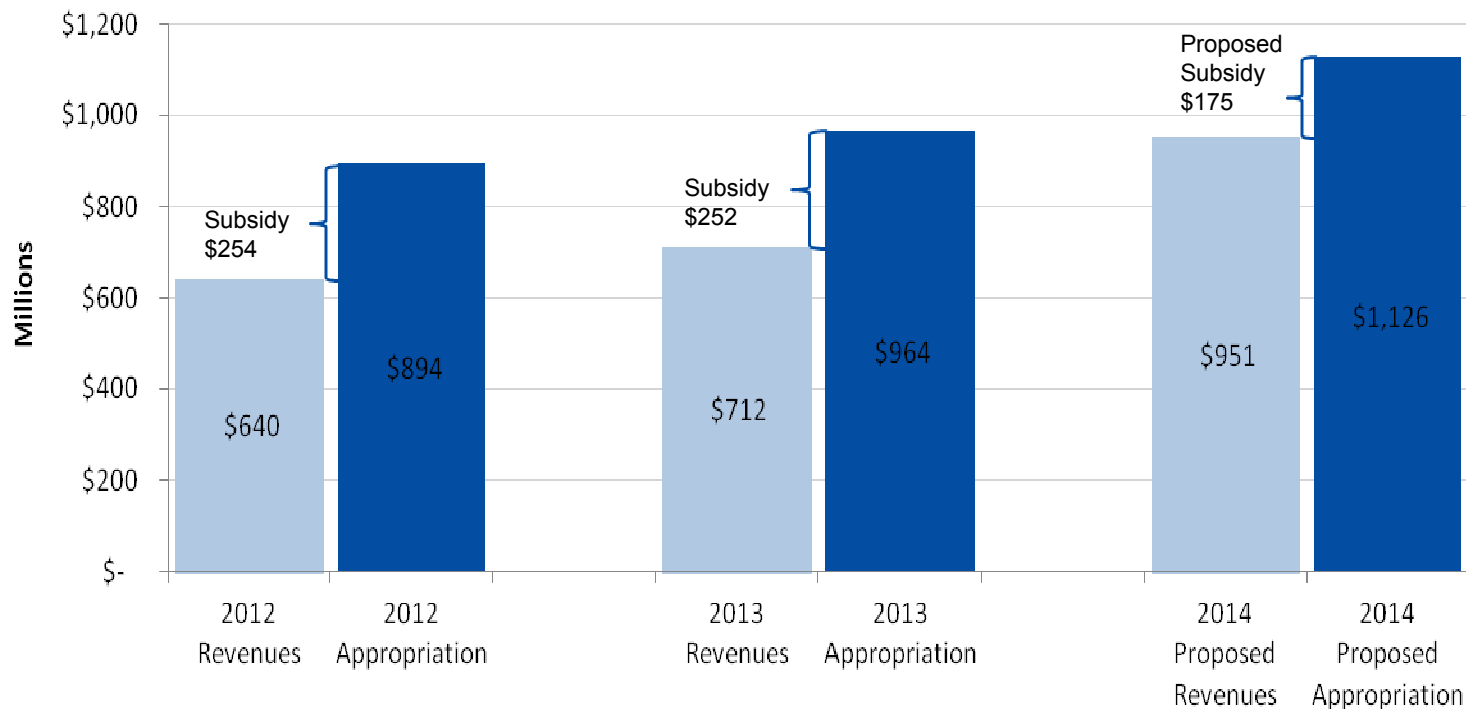
Meet requirements of Cermak DOJ Consent Decree

Develop budget based on achievable revenue assumptions

Reduce taxpayer burden and dependency on County funding

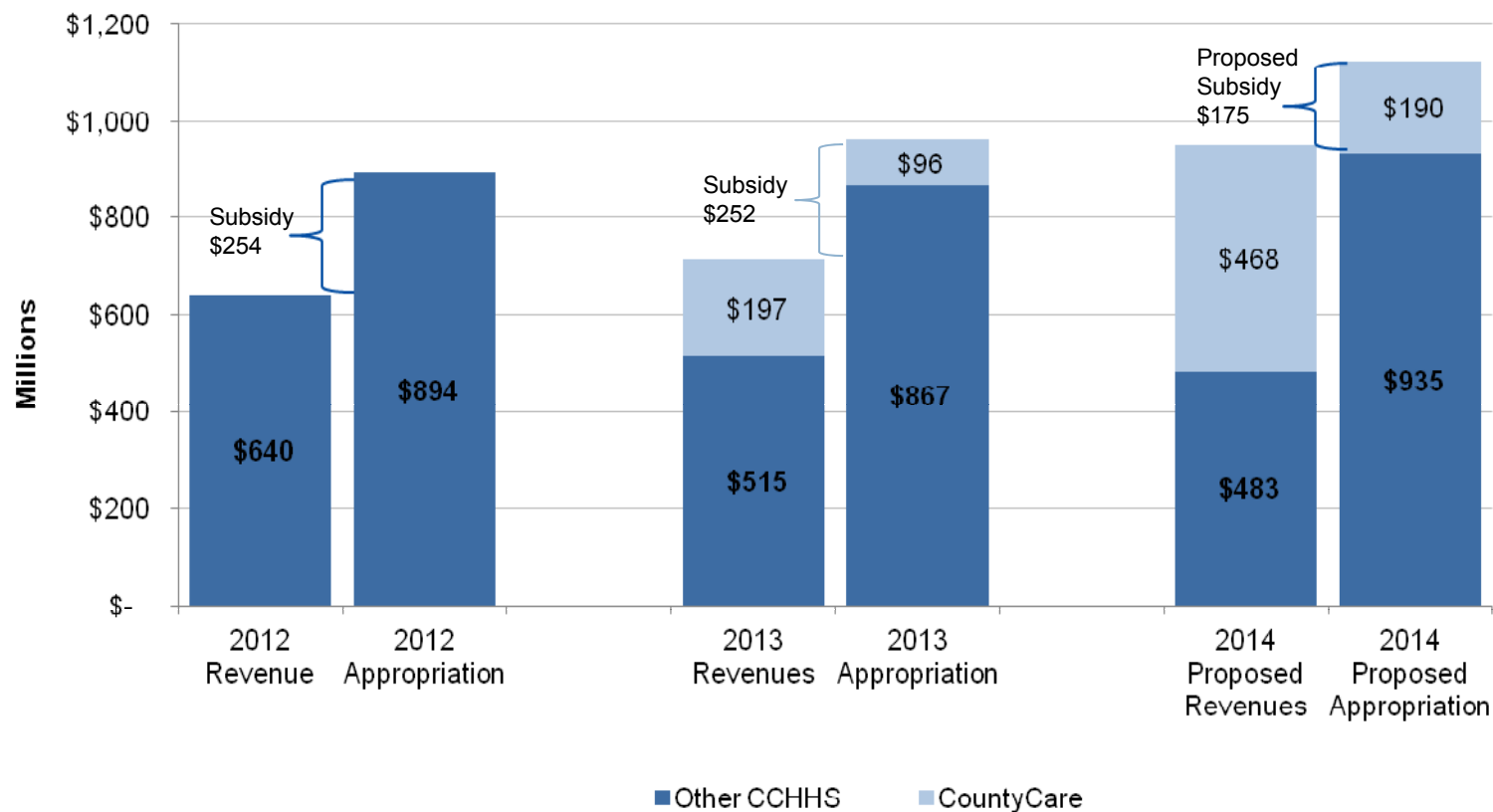
Health System Comparison

CCHHS Budgeted Revenues and Appropriation

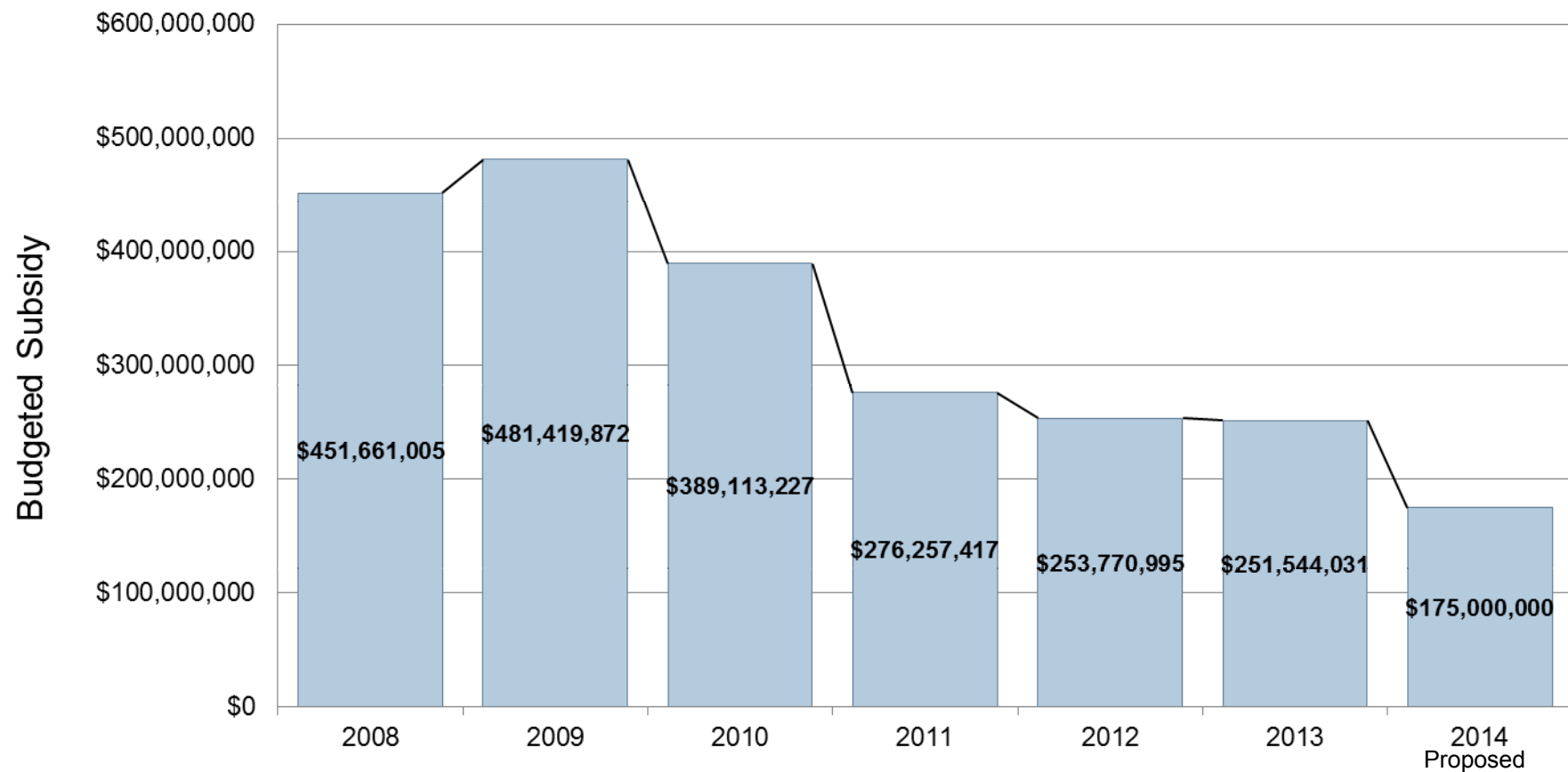


Health System Comparison

CCHHS Budgeted Revenues and Appropriation



County Subsidy



Revenue Budget

- Revenue increase of \$238.6M to a total \$950.7M
- Revenue estimates based on current experience and trends
- Increase reflects CountyCare impact of 100% FMAP and full year membership of 56,131 patients
- CountyCare membership of 56,131 reflects a conservative estimate for budgeting purposes due to uncertainty in transition to Medicaid expansion, patient retention, and transition to new state eligibility system

Cook County Health & Hospitals System

FY 2014 Budgeted Revenue by Category

Patient Fees	FY 2013	Proposed FY 2014	Variance
Medicare - Patient Fees	\$52,856,693	\$63,225,000	\$10,368,307
Medicaid - Patient Fees	\$135,238,470	\$129,244,000	(\$5,994,470)
Other Payers - Patient Fees	\$18,822,364	\$19,400,000	\$577,636
Pharmacy Co-Pay & Self-Pay Collections	\$2,412,020	\$3,700,000	\$1,287,980
CountyCare Payments	\$196,964,900	\$468,154,294	\$271,189,394
Physician Billing and Contract Revenues	\$13,074,422	\$12,678,000	(\$396,422)
Total Patient Fees	\$419,368,869	\$696,401,294	\$277,032,425

Supplemental Payments

BIPA	\$131,250,000	\$131,250,000	\$0
BIPA Payback		(\$30,000,000)	(\$30,000,000)
DSH	\$150,800,000	\$145,500,000	(\$5,300,000)
Meaningful Use Payments	\$8,701,573	\$2,452,818	(\$6,248,755)
Total Supplemental Payments	\$290,751,573	\$249,202,818	(\$41,548,755)

Other Revenue

Physician Resident Program	\$348,042	\$370,297	\$22,255
Parking	\$1,000,000	\$797,429	(\$202,571)
Medical Records	\$146,000	\$171,329	\$25,329
Miscellaneous	\$500,000	\$592,229	\$92,229
Public Health Revenue	\$0	\$3,181,800	\$3,181,800
Total Other Revenue	\$1,994,042	\$5,113,084	\$3,119,042

Total 2014 Budgeted Revenue	\$712,114,484	\$950,717,196	\$238,602,712
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2014 Major Revenue Variances

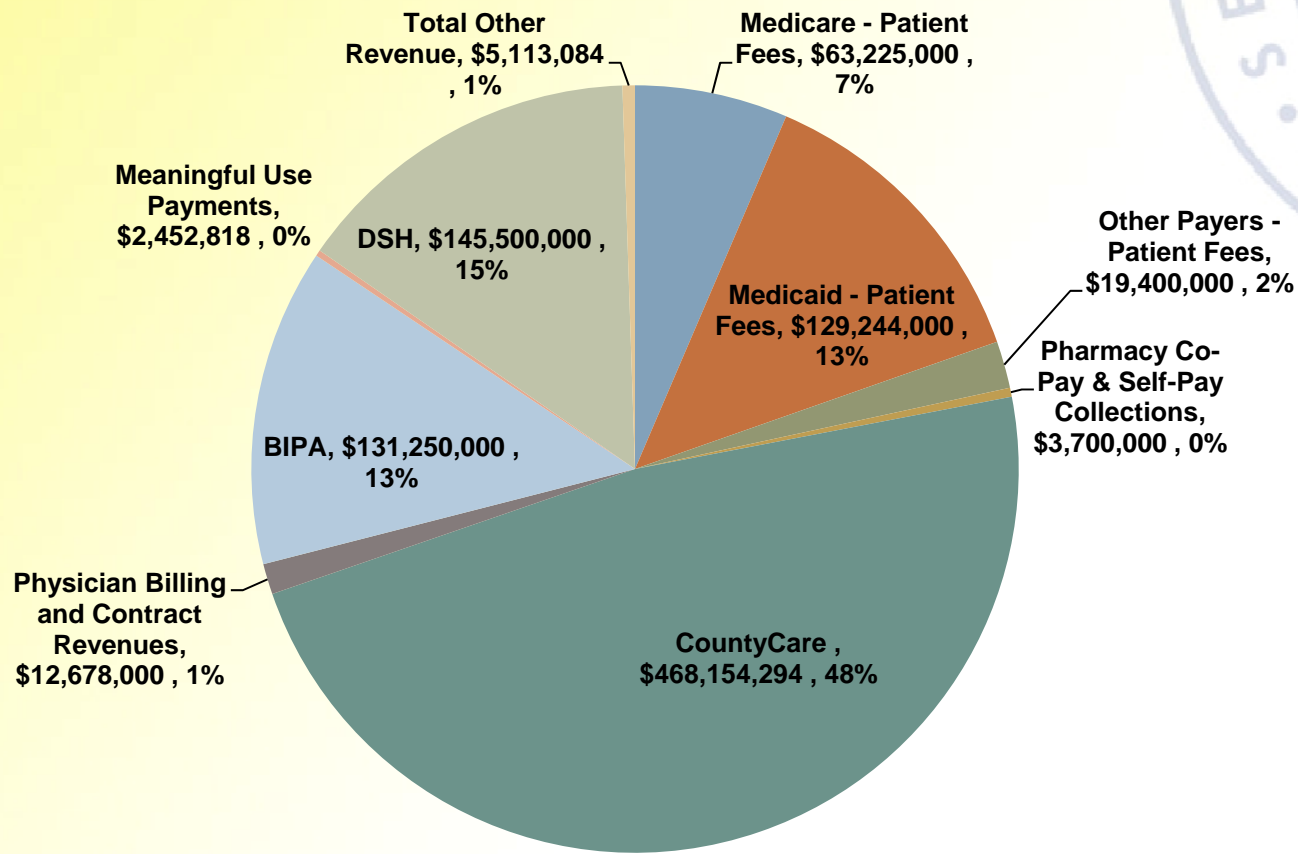
Compared to 2013 Budget

▲ CountyCare Payments	271.2M
▲ Medicare (Including Medicare, DSH Add-on Payments)	10.3M
▲ Commercial	4.7M
▲ Public Health Revenue	3.2M
▲ Other Revenues Changes	1.6M
▼ BIPA Payback	(30.0M)
▼ Meaningful Use	(6.2M)
▼ Medicaid	(5.9M)
▼ Reduction in Medicaid Disp. Share Hospital Revenue (DSH)	(5.3M)
▼ UPL One-Time Payment	(5.0M)
<hr/>	
▲ TOTAL REVENUE INCREASES	238.6M

CCHHS

Cook County Health & Hospitals System

FY 2014 Revenue by Source



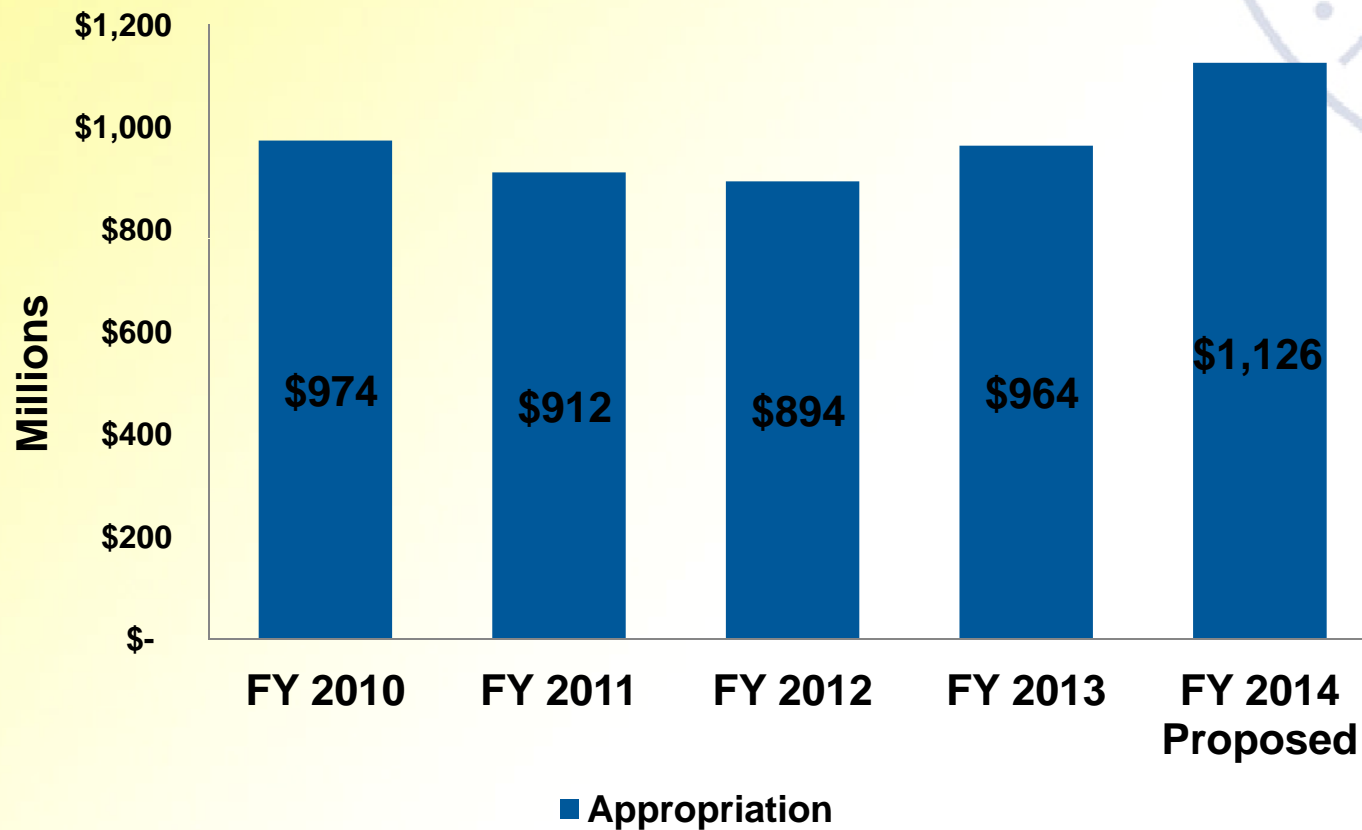
***Excludes \$30M Reduction for BIPA Payback**

CCHHS

Medicaid Expansion (CountyCare)

- CCHHS has submitted application for CountyCare to become an MCCN
- CCHHS exceeding goal to initiate 115,000 applications by year-end
 - August target: 80,500
 - August 11th actual: 88,281
- State doubled staff in June and is increasing productivity of processing applications
- Estimate 56,131 applications approved by December 2013
- Estimate of approved applications is conservatively based on state's current processing rates and does not account for increasing productivity
- In 2014, Federal Medicaid Assistance Percentage (FMAP) will increase from 50% to 100%, increasing revenue CCHHS receives from \$314.48 PMPM to \$629 PMPM
- FY 2014 revenues will be partly offset by increased costs

Historical Appropriation Comparison



*Includes Fixed Charges

Cook County Health & Hospitals System

FY 2014 Operating Budget Summary

Department	FY 2013 Adjusted	FY 2014 Proposed	Variance
240 – Cermak	\$40.7 M	\$46.6 M	\$5.9 M
241 – JTDC – Health	\$3.9 M	\$3.9 M	\$0.0 M
890 – Health System Administration	\$165.8 M	\$189.5 M	\$23.7 M
891 – Provident Hospital	\$48.3 M	\$48.4 M	\$0.1 M
893 – ACHN	\$51.6 M	\$51.5 M	(\$0.1) M
894 – Core	\$11.5 M	\$11.7 M	\$0.2 M
895 – Public Health	\$16.1 M	\$14.5 M	(\$1.6 M)
896 – Managed Care	\$93.6M	\$190.8 M	\$97.2 M
897 – Stroger Hospital	\$420.2 M	\$445.2 M	\$25.0 M
898 – Oak Forest Health Center	\$11.3 M	\$11.2 M	(\$0.1 M)
Total*	\$863.0 M	\$1,013.3 M	\$150.3 M

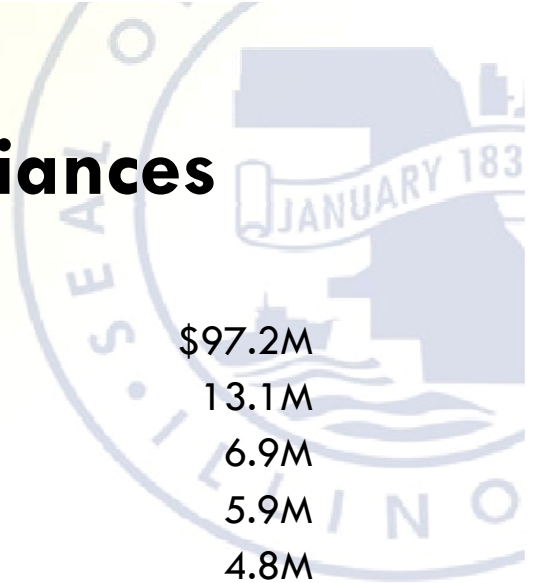
*Does not include special-purpose funds and fixed charges (Dpts 544, 564, and 899)
DBMS Data Source

Key Investments

- FY 2014 Budget is \$150.3 million higher than FY 2013
- Areas of significant investment include:
 - CountyCare increase of \$97.2M to align budget with PMPM costs and full-year membership
 - IT increases of \$13.1M for Electronic Medical Records, Meaningful Use, ICD-10 upgrades and Business Intelligence
 - Cermak increase of \$5.9 million including costs of new RTU building
 - Human Resources \$1.0M

Cook County Health & Hospitals System

2014 Major Expenditure Variances Compared to 2013 Budget



▲ CountyCare	\$97.2M
▲ Information Technology Infrastructure	13.1M
▲ Pharmaceutical Supplies (Excludes Catamaran for CountyCare)	6.9M
▲ Cermak Health Services/RTU Impact	5.9M
▲ Medical Consultation Services	4.8M
▲ Overtime Compensation	3.8M
▲ Surgical Supplies	2.3M
▲ Professional & Managerial Services	2.0M
▲ Clinical and Lab Supplies	1.9M
▲ Registry Services	1.7M
▲ Maintenance and Repair of Various Equipment	1.6M
▲ Rental and Leasing	1.3M
▲ Food Services	1.3M
▲ Utilities	1.1M
▲ Lab Related Services	1.0M
▲ Other non-personnel increases	4.4M

▲ **TOTAL EXPENDITURE INCREASES**

\$150.3M

CCHHS

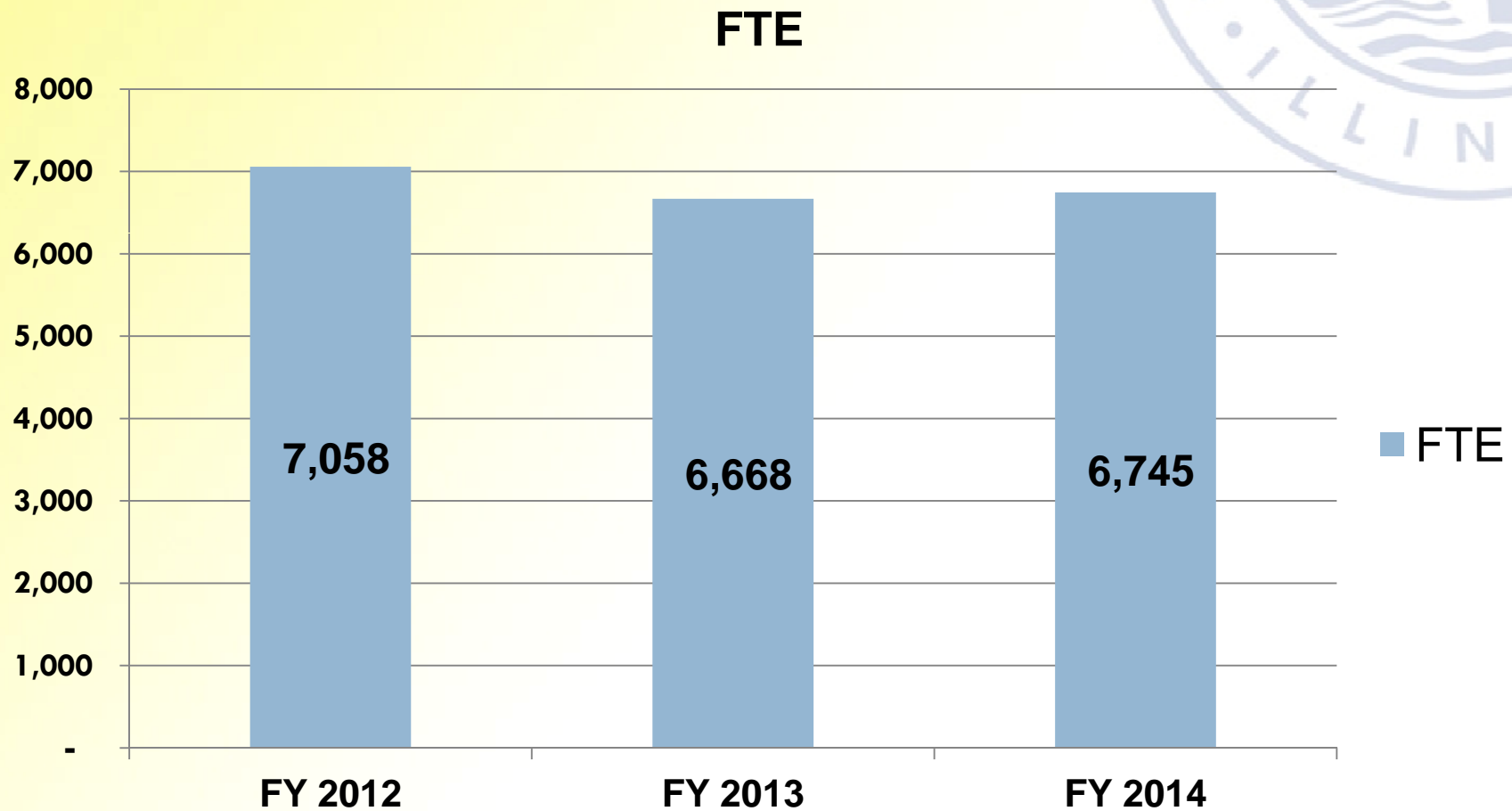
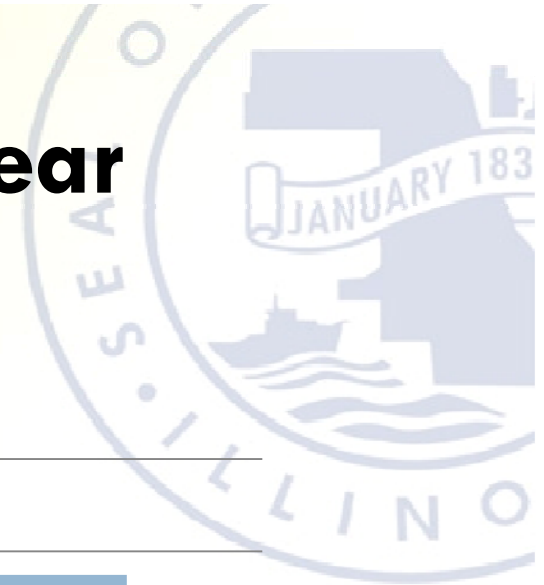
16

Positions

- No layoffs or reduced services
- Turnover adjustment was re-aligned to vacancies in budget to account for timing of filling vacant positions
- Funding for personnel remained flat compared with FY 2013. Increasing personnel costs were offset by accounting for timing of filling vacant positions
- Budget resolution provides mechanism for CCHHS to receive revenue above budgeted amount subject to board approval



Total Positions by Year



Cook County Health & Hospitals System

FY 2014 Personnel Summary by Department

Department	FY 2014 Proposed
240 - Cermak	579.1
241 - JTDC - Health	37.0
890 – Health System Administration	647.0
891 – Provident Hospital	357.5
893 - ACHN	620.0
894 - CORE	69.6
895 - Public Health	148.0
896 – Managed Care	266.3
897 – Stroger Hospital	3,905.6
898 - Oak Forest Health Center	115.0
Total	6,745.1

DBMS Data Source

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM
FY 2014 BUREAU ACCOUNT SUMMARY**

	FY 2013 <u>ADOPTED</u>	FY 2013 <u>ADJUSTED</u>	FY 2014 <u>REQUEST</u>	<u>DIFFERENCE</u> *	%
HEALTH FUND					
240 - Cermak Health Services of Cook County	40,864,509	40,724,301	46,630,843	5,906,542	14.5%
241 - Juvenile Temporary Detention Center	3,876,605	3,852,335	3,910,387	58,052	1.5%
890 - Health System Administration	154,886,527	165,761,977	189,471,395	23,709,418	14.3%
891 - Provident Hospital of Cook County	49,475,456	48,344,884	48,357,796	12,912	0.0%
893 - Ambulatory and Community Health Network	51,815,924	51,623,579	51,465,467	(158,112)	-0.3%
894 - The Ruth M. Rothstein CORE Center	11,698,210	11,510,331	11,753,051	242,720	2.1%
895 - Department of Public Health	16,107,119	16,067,832	14,450,251	(1,617,581)	-10.1%
896 - Managed Care	96,164,900	93,598,446	190,804,289	97,205,843	103.9%
897 - John H. Stroger, Jr. Hospital of Cook County	425,624,711	420,217,122	445,202,520	24,985,398	5.9%
898 - Oak Forest Health Center of Cook County	12,438,287	11,251,440	11,216,096	(35,344)	-0.3%
HEALTH FUND TOTAL	862,952,248	862,952,247	1,013,262,095	150,309,848	17.4%
899 - Fixed Charges and Special Purpose Approp.	100,706,267	100,706,267	112,455,101	11,748,834	11.7%
TOTAL CCHHS	963,658,515	963,658,514	1,125,717,196	162,058,682	16.8%
REVENUE					
	712,114,484		950,717,196	238,602,712	
EXPENDITURES					
	963,658,515		1,125,717,196	162,058,681	
SUBSIDY					
	251,544,031		175,000,000	(76,544,031)	
SPECIAL PURPOSE FUNDS					
544 - Lead Poisoning Prevention Fund	1,872,298	1,872,298	1,227,008	(645,290)	-34.5%
564 - TB Sanitarium District	5,666,826	5,666,826	6,546,902	880,076	15.5%
SPECIAL PURPOSE FUNDS TOTAL	7,539,124	7,539,124	7,773,910	234,786	3.1%

*Difference = FY2014 Request - FY2013Adjusted

FY 2014 BUREAU ACCOUNT SUMMARY **COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

Account Description	Curr. Exp.**	2013** Adopted	2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$275,014,828	\$481,882,763	\$481,882,763	\$482,782,763	\$900,000	0.2 %
108/501035 Furlough Day Adjustment	-	-	-	(900,000)	(900,000)	0.0 %
120/501210 Overtime Compensation	27,834,616	22,873,694	22,187,503	25,936,943	3,749,440	16.9 %
121/501230 Premium Pay	-	2,165,507	2,165,507	2,164,107	(1,400)	(0.1)%
124/501250 Emp Hlth Insurance Waiver	-	-	-	800	800	0.0 %
130/501320 Sal & Wages Extra Employees	367,361	-	-	-	-	0.0 %
133/501360 Per Diem Employees	1,610,397	6,433,300	6,433,300	3,952,000	(2,481,300)	(38.6)%
136/501400 Differential Pay	7,038,061	13,392,858	13,392,858	12,935,934	(456,924)	(3.4)%
155/501420 Med. Practitioner As Required	2,245,378	4,274,962	4,274,962	4,625,269	350,307	8.2 %
170/501510 Mandatory Medicare Cost	258,800	-	-	-	-	0.0 %
182/501750 Shared Tuition	332,332	1,003,498	1,003,498	1,152,550	149,052	14.9 %
183/501770 Seminars for Professional Empls	18,289	225,816	203,891	204,449	558	0.3 %
185/501810 Prof & Tech Membership Fees	244,701	569,821	453,570	374,407	(79,163)	(17.5)%
186/501860 Training Programs for Staff Persnl	67,753	817,698	577,073	635,292	58,219	10.1 %
189/501950 Allow.Per Coll. Barg. Agreements	268,438	523,890	443,890	507,690	63,800	14.4 %
190/501970 Transpt & Other Travel Exp.-Empls	485,813	805,730	763,119	613,097	(150,022)	(19.7)%
213/520010 Ambulance and Pt. Tranpt. Service	728,575	1,373,252	1,231,101	1,250,620	19,519	1.6 %
214/520030 Armored Car Service	3,197	8,000	7,760	8,000	240	3.1 %
215/520050 Scavenger Service	446,415	871,185	845,051	942,684	97,633	11.6 %
217/520100 Transpt for Specific Activities	176,798	337,806	327,672	480,500	152,828	46.6 %
220/520150 Communication Services	1,544,598	2,368,613	1,947,556	2,490,000	542,444	27.9 %
222/520190 Laundry And Linen Svs.	1,177,944	1,285,046	1,246,497	1,862,419	615,922	49.4 %
223/520210 Food Services	3,873,042	3,752,179	3,639,615	4,907,508	1,267,893	34.8 %
225/520260 Postage	62,568	180,182	173,345	161,762	(11,583)	(6.7)%
228/520280 Delivery Services	776,144	755,042	732,393	1,261,621	529,228	72.3 %
235/520390 Contract Maintenance Serv	2,652,475	3,383,630	3,212,126	3,242,531	30,405	0.9 %
240/520490 Ext. Graphics and Repro Services	463,220	830,561	804,301	936,659	132,358	16.5 %
241/520491 Int. Graphics and Repro Services	480	120,300	120,300	34,000	(86,300)	(71.7)%
242/520550 Surveys, Operations & Reports	9,790	76,200	73,914	71,700	(2,214)	(3.0)%
245/520610 Advertising For Specific Purposes	129,508	561,950	545,092	684,000	138,908	25.5 %
246/520650 Imaging & Microfilming Records	340,688	717,448	695,926	871,662	175,736	25.3 %
249/520670 Purchased Services - N.O.C.	361,991	660,000	640,200	660,000	19,800	3.1 %
250/520730 Premium-Fidelity, Bonds & Liability	186	5,194	5,194	194	(5,000)	(96.3)%
260/520830 Professional & Mgrl Services	61,480,799	90,340,641	87,630,428	90,072,806	2,442,178	2.8 %
261/520890 Legal Fees-Labor Matters	30,210	466,396	452,405	75,000	(377,405)	(83.4)%
265/520980 Independent Financial Audit	-	325,000	325,000	-	(325,000)	(100.0)%

*Difference = Request- FY2013Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

Print Date/Time: 8/6/2013 - 4:18:23PM

Page 1 of 3

FY 2014 BUREAU ACCOUNT SUMMARY
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Account Description	Curr. Exp.**	2013**	2013**	Request	Difference*	Inc(Dec)%
		Adopted	Adjusted			
268/521030 Court Rptg,Steno or Transcptn Svcs	\$122,818	\$321,746	\$312,094	\$283,746	\$(28,348)	(9.1)%
272/521050 Medical Consultation Svcs	13,136,904	28,535,926	27,345,860	32,187,218	4,841,358	17.7 %
275/521120 Registry Services	5,117,700	6,392,518	6,200,743	7,905,248	1,704,505	27.5 %
276/521160 Managed Care Capitation	-	-	-	89,659,169	89,659,169	0.0 %
278/521200 Lab Related Services	6,568,566	8,293,832	8,045,021	9,089,062	1,044,041	13.0 %
298/521310 Special Or Coop Programs	455,911	873,000	873,000	900,000	27,000	3.1 %
310/530010 Food Supplies	110,206	171,700	166,550	269,050	102,500	61.5 %
320/530100 Wearing Apparel	65,801	118,900	54,022	101,535	47,513	88.0 %
330/530160 Household, Lndry, Clng & Pers Care Supls.	341,448	512,633	402,255	540,667	138,412	34.4 %
333/530270 Institutional Supplies	953,702	2,918,015	2,430,478	2,576,251	145,773	6.0 %
335/530490 Miscellaneous Dietary Supplies	936	18,500	17,945	-	(17,945)	(100.0)%
337/530560 Formula & Tube Feed Products	-	95,330	92,471	-	(92,471)	(100.0)%
350/530600 Office Supplies	397,281	784,290	733,363	937,496	204,133	27.8 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	53,661	311,283	312,683	333,911	21,228	6.8 %
353/530675 County Wide Lexis-Nexis Contract	-	-	-	12,000	12,000	0.0 %
355/530700 Photographic & Reproduction Supplies	131,003	418,678	306,121	551,507	245,386	80.2 %
360/530790 Medical, Dental & Lab Supplies	1,174,748	3,608,164	3,376,962	3,603,703	226,741	6.7 %
361/530910 Pharmaceutical Supplies	35,738,874	57,924,350	56,186,621	82,771,947	26,585,326	47.3 %
362/531200 Surgical Supplies	21,381,701	26,524,582	25,728,853	27,989,417	2,260,564	8.8 %
364/531400 AZT and Related Drug Ther.	5,263,375	5,626,000	5,457,220	5,450,000	(7,220)	(0.1)%
365/531420 Clinical Laboratory Supplies	6,714,851	11,339,192	10,999,024	12,868,715	1,869,691	17.0 %
367/531500 X-Ray Supplies	396,826	1,928,533	1,320,067	1,126,054	(194,013)	(14.7)%
368/531570 Blood/Blood Derivatives	3,431,351	4,163,234	3,646,278	4,002,570	356,292	9.8 %
388/531650 Computer Operation Supplies	239,753	618,680	600,124	612,039	11,915	2.0 %
402/540030 Water & Sewer	163,489	918,700	891,139	842,640	(48,499)	(5.4)%
410/540050 Utilities-Electricity	2,458,727	6,439,454	6,095,379	6,978,060	882,681	14.5 %
422/540070 Utilities-Gas	1,936,392	3,226,748	2,930,369	3,101,101	170,732	5.8 %
429/540090 Other Utilities	15,281	71,050	68,919	50,000	(18,919)	(27.5)%
430/540110 Moving Expense & Remod/Cnty Fac.	-	-	-	50,000	50,000	0.0 %
440/540130 Maint & Repair of Office Equip	16,494	130,587	130,587	104,388	(26,199)	(20.1)%
440/540132 County Wide Photocopier Maintenance	-	-	-	5,000	5,000	0.0 %
441/540170 Maint & Repair of Data Prcng Equip	24,441,922	32,234,503	32,234,503	45,375,367	13,140,864	40.8 %
441/540172 County Wide Contract Data Processing	-	-	-	160,000	160,000	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	6,129,839	8,295,215	7,916,369	8,533,256	616,887	7.8 %
444/540250 Operation,Maint & Rep of Auto Equip	104,610	180,240	174,835	300,707	125,872	72.0 %
445/540290 Operation of Auto Equip	11,522	166,244	111,257	20,744	(90,513)	(81.4)%

*Difference = Request- FY2013Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

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FY 2014 BUREAU ACCOUNT SUMMARY
COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Account Description	Curr. Exp.**	2013**	2013**	Request	Difference*	Inc(Dec)%
		Adopted	Adjusted			
449/540310 Op., Maint. and Repair of Inst. Equip.	\$1,401,420	\$2,963,633	\$2,874,729	\$3,350,027	\$475,298	16.5 %
450/540350 Maint. & Repair of Plnt Equip	3,150,634	4,848,102	4,502,663	4,751,158	248,495	5.5 %
450/540360 WC-Maint & Repair of Plant Equip	-	-	-	600	600	0.0 %
461/540370 Maintenance of Facilities	28,565	355,276	344,620	505,500	160,880	46.7 %
490/540430 Site Improvements	2,470	100,000	97,000	20,000	(77,000)	(79.4)%
630/550010 Office Equipment Rental	469,060	479,049	441,152	63,500	(377,652)	(85.6)%
630/550018 County Wide Photocopier Lease	-	-	-	439,472	439,472	0.0 %
637/550080 Medical Equipment Rental	1,530,076	1,884,023	1,469,585	2,319,487	849,902	57.8 %
638/550100 Institutional Equipment Rental	-	20,000	19,400	5,000	(14,400)	(74.2)%
660/550130 Facilities Rental	746,919	1,807,905	1,807,905	1,513,905	(294,000)	(16.3)%
690/550162 Rental and Leasing - N.O.C.	2,598,006	5,600,000	5,432,000	5,915,000	483,000	8.9 %
818/580033 Reimbursement to Designated Fund	-	1,624,517	1,624,517	153,000	(1,471,517)	(90.6)%
880/580220 Institutional Memberships/Fees	415,587	852,254	852,254	842,500	(9,754)	(1.1)%
814/580380 Approp. Adjustment	-	(14,000,000)	-	-	-	0.0 %
819/580420 Approp Trans For Rembsmt Frm Desgntd Fnd	-	(112,500)	(112,500)	(908,389)	(795,889)	707.5 %
Bureau Operating Total:	\$537,463,822	\$862,952,248	\$862,952,247	\$1,013,262,095	\$150,309,848	17.4%

*Difference = Request- FY2013Adjusted

**Reflects Original Appropriation column in Appropriation Trial Balance

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FY2014 DEPARTMENT ACCOUNT SUMMARY

240 - Cermak Health Services of Cook County

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$19,390,804	\$32,895,435	\$32,895,435	\$37,416,502	\$4,521,067	13.7 %
108/501035 Furlough Day Adjustment	-	-	-	(58,112)	(58,112)	0.0 %
120/501210 Overtime Compensation	2,635,572	1,212,985	1,176,606	2,300,000	1,123,394	95.5 %
130/501320 Sal & Wages Extra Employees	818	-	-	-	-	0.0 %
133/501360 Per Diem Employees	390,522	1,021,714	1,021,714	929,048	(92,666)	(9.1)%
136/501400 Differential Pay	972,186	1,760,700	1,760,700	2,000,000	239,300	13.6 %
155/501420 Med. Practitioner As Required	21,209	45,484	45,484	45,484	-	0.0 %
170/501510 Mandatory Medicare Cost	21,284	-	-	-	-	0.0 %
183/501770 Seminars for Professional Empls	1,695	19,400	19,400	19,400	-	0.0 %
186/501860 Training Programs for Staff Persnl	319	54,320	54,320	54,320	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	320	25,220	25,220	25,000	(220)	(0.9)%
213/520010 Ambulance and Pt. Tranpt. Service	145,000	220,000	213,400	230,000	16,600	7.8 %
215/520050 Scavenger Service	13,866	33,200	32,204	33,200	996	3.1 %
220/520150 Communication Services	-	8,703	8,442	10,000	1,558	18.5 %
222/520190 Laundry And Linen Svs.	10,000	75,660	73,391	-	(73,391)	(100.0)%
225/520260 Postage	523	2,910	2,823	4,000	1,177	41.7 %
228/520280 Delivery Services	199	300	291	300	9	3.1 %
235/520390 Contract Maintenance Serv	18,218	22,000	21,340	29,000	7,660	35.9 %
240/520490 Ext. Graphics and Repro Services	4,305	41,710	40,459	42,000	1,541	3.8 %
241/520491 Int. Graphics and Repro Services	480	18,000	18,000	19,000	1,000	5.6 %
245/520610 Advertising For Specific Purposes	1,225	1,500	1,455	1,500	45	3.1 %
249/520670 Purchased Services - N.O.C.	361,991	660,000	640,200	660,000	19,800	3.1 %
260/520830 Professional & Mgrl Services	27,778	135,000	130,950	120,000	(10,950)	(8.4)%
268/521030 Court Rptg,Steno or Transcptn Svcs	5,577	40,000	38,800	10,000	(28,800)	(74.2)%
272/521050 Medical Consultation Svcs	140	2,910	2,823	100,000	97,177	3442.3 %
275/521120 Registry Services	465,926	561,000	544,170	561,000	16,830	3.1 %
278/521200 Lab Related Services	-	97,000	94,090	90,000	(4,090)	(4.3)%
310/530010 Food Supplies	11,439	22,310	21,641	97,750	76,109	351.7 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	22,204	65,000	63,050	92,000	28,950	45.9 %
350/530600 Office Supplies	30,807	90,000	87,300	90,000	2,700	3.1 %
353/530640 Bks, Periodcls, Publcst & Data Svcs	204	10,000	10,000	10,000	-	0.0 %
355/530700 Photographic & Reproduction Supplies	21,800	35,000	33,950	40,000	6,050	17.8 %
360/530790 Medical, Dental & Lab Supplies	75,849	442,320	429,053	253,000	(176,053)	(41.0)%
361/530910 Pharmaceutical Supplies	-	20,000	19,400	20,000	600	3.1 %
362/531200 Surgical Supplies	-	300,000	291,000	345,000	54,000	18.6 %
365/531420 Clinical Laboratory Supplies	23,040	50,000	48,500	103,500	55,000	113.4 %
367/531500 X-Ray Supplies	-	10,000	9,700	10,000	300	3.1 %
388/531650 Computer Operation Supplies	7,544	21,340	20,700	20,000	(700)	(3.4)%
440/540130 Maint & Repair of Office Equip	638	7,000	7,000	5,000	(2,000)	(28.6)%
441/540170 Maint & Repair of Data Prcng Equip	-	260,000	260,000	260,000	-	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	159,769	374,420	363,188	300,000	(63,188)	(17.4)%
444/540250 Operation,Maint & Rep of Auto Equip	548	8,536	8,280	8,500	220	2.7 %
449/540310 Op., Maint. and Repair of Inst. Equip.	622	23,380	22,680	23,000	320	1.4 %
461/540370 Maintenance of Facilities	97	97,000	94,090	200,000	105,910	112.6 %
630/550010 Office Equipment Rental	27,351	28,352	28,352	1,000	(27,352)	(96.5)%
630/550018 County Wide Photocopier Lease	-	-	-	25,751	25,751	0.0 %
637/550080 Medical Equipment Rental	-	-	-	40,000	40,000	0.0 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

240 - Cermak Health Services of Cook County

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
880/580220 Institutional Memberships/Fees	\$1,630	\$44,700	\$44,700	\$44,700	\$-	0.0 %
Total Operating:	\$24,873,499	\$40,864,509	\$40,724,301	\$46,630,843	\$5,906,542	14.5 %
Capital Items:	298,293	-	-	894,930	894,930	- %
Department Grand Total:	\$25,171,793	\$40,864,509	\$40,724,301	\$47,525,773	\$6,801,472	16.7 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

241 - Health Services - JTDC

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$1,558,127	\$2,762,077	\$2,762,077	\$2,934,608	\$172,531	6.2 %
108/501035 Furlough Day Adjustment	-	-	-	(4,783)	(4,783)	0.0 %
120/501210 Overtime Compensation	210,573	192,060	186,299	275,000	88,701	47.6 %
133/501360 Per Diem Employees	33,484	193,978	193,978	217,147	23,169	11.9 %
136/501400 Differential Pay	55,375	95,500	95,500	95,500	-	0.0 %
170/501510 Mandatory Medicare Cost	1,586	-	-	-	-	0.0 %
183/501770 Seminars for Professional Empls	-	1,940	1,940	1,940	-	0.0 %
186/501860 Training Programs for Staff Persnl	-	-	-	5,000	5,000	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	2	2,910	2,910	2,910	-	0.0 %
215/520050 Scavenger Service	559	4,600	4,462	3,600	(862)	(19.3)%
225/520260 Postage	27	485	471	485	14	3.0 %
228/520280 Delivery Services	-	17,000	16,490	16,490	-	0.0 %
240/520490 Ext. Graphics and Repro Services	-	4,850	4,705	1,000	(3,705)	(78.7)%
241/520491 Int. Graphics and Repro Services	-	-	-	3,000	3,000	0.0 %
260/520830 Professional & Mgrl Services	3,930	415,000	402,550	176,000	(226,550)	(56.3)%
272/521050 Medical Consultation Svcs	-	2,425	2,353	-	(2,353)	(100.0)%
275/521120 Registry Services	57,380	60,000	58,200	60,000	1,800	3.1 %
278/521200 Lab Related Services	200	20,000	19,400	20,000	600	3.1 %
310/530010 Food Supplies	39	1,500	1,455	1,500	45	3.1 %
320/530100 Wearing Apparel	-	100	97	100	3	3.1 %
350/530600 Office Supplies	8,743	14,550	14,114	14,550	436	3.1 %
353/530640 Bks, Periodcls, Publcis & Data Svcs	242	500	500	500	-	0.0 %
355/530700 Photographic & Reproduction Supplies	-	4,850	4,705	4,000	(705)	(15.0)%
360/530790 Medical, Dental & Lab Supplies	458	27,160	26,346	27,160	814	3.1 %
388/531650 Computer Operation Supplies	-	1,940	1,882	1,500	(382)	(20.3)%
440/540130 Maint & Repair of Office Equip	-	500	500	500	-	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	-	8,730	8,469	8,730	261	3.1 %
637/550080 Medical Equipment Rental	-	33,950	32,932	33,950	1,018	3.1 %
880/580220 Institutional Memberships/Fees	3,933	10,000	10,000	10,000	-	0.0 %
Total Operating:	\$1,934,657	\$3,876,605	\$3,852,335	\$3,910,387	\$58,052	1.5 %
Capital Items:	5,688	-	-	21,900	21,900	- %
Department Grand Total:	\$1,940,346	\$3,876,605	\$3,852,335	\$3,932,287	\$79,952	2.1 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

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FY2014 DEPARTMENT ACCOUNT SUMMARY

890 - Health System Administration

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$24,702,269	\$45,466,487	\$45,466,487	\$43,823,396	\$(1,643,091)	(3.6)%
108/501035 Furlough Day Adjustment	-	-	-	(91,392)	(91,392)	0.0 %
120/501210 Overtime Compensation	4,099,494	3,771,000	3,657,870	4,504,000	846,130	23.1 %
130/501320 Sal & Wages Extra Employees	204,826	-	-	-	-	0.0 %
133/501360 Per Diem Employees	24,012	1,659,012	1,659,012	20	(1,658,992)	(100.0)%
136/501400 Differential Pay	123,308	33,000	33,000	43,700	10,700	32.4 %
170/501510 Mandatory Medicare Cost	24,420	-	-	-	-	0.0 %
182/501750 Shared Tuition	329,659	967,598	967,598	1,075,000	107,402	11.1 %
183/501770 Seminars for Professional Empls	16,414	163,639	141,714	137,175	(4,539)	(3.2)%
185/501810 Prof & Tech Membership Fees	42,576	272,706	220,706	89,000	(131,706)	(59.7)%
186/501860 Training Programs for Staff Persnl	53,324	496,640	402,015	481,000	78,985	19.6 %
190/501970 Transpt & Other Travel Exp.-Empls	13,713	86,669	86,669	108,417	21,748	25.1 %
215/520050 Scavenger Service	-	6,000	5,820	5,820	-	0.0 %
220/520150 Communication Services	1,544,400	2,357,020	1,936,310	2,450,000	513,690	26.5 %
225/520260 Postage	264	11,107	9,328	10,620	1,292	13.9 %
228/520280 Delivery Services	403,607	448,892	435,427	733,475	298,048	68.4 %
235/520390 Contract Maintenance Serv	21,851	174,405	169,173	174,405	5,232	3.1 %
240/520490 Ext. Graphics and Repro Services	85,483	185,513	179,952	369,045	189,093	105.1 %
241/520491 Int. Graphics and Repro Services	-	97,700	97,700	7,200	(90,500)	(92.6)%
242/520550 Surveys, Operations & Reports	9,790	75,000	72,750	70,000	(2,750)	(3.8)%
245/520610 Advertising For Specific Purposes	124,783	550,000	533,500	675,000	141,500	26.5 %
246/520650 Imaging & Microfilming Records	-	-	-	105,000	105,000	0.0 %
260/520830 Professional & Mgrl Services	18,676,950	27,260,215	26,442,411	28,575,271	2,132,860	8.1 %
261/520890 Legal Fees-Labor Matters	30,210	466,396	452,405	75,000	(377,405)	(83.4)%
265/520980 Independent Financial Audit	-	325,000	325,000	-	(325,000)	(100.0)%
275/521120 Registry Services	628,889	300,000	291,000	1,224,640	933,640	320.8 %
298/521310 Special Or Coop Programs	455,911	873,000	873,000	900,000	27,000	3.1 %
320/530100 Wearing Apparel	6,790	7,000	6,790	7,000	210	3.1 %
350/530600 Office Supplies	5,665	134,545	130,509	182,800	52,291	40.1 %
353/530640 Bks, Periodcls, Publcst & Data Svcs	12,330	80,300	80,300	189,250	108,950	135.7 %
355/530700 Photographic & Reproduction Supplies	1,631	20,000	19,400	45,500	26,100	134.5 %
360/530790 Medical, Dental & Lab Supplies	70,589	242,500	235,225	483,525	248,300	105.6 %
361/530910 Pharmaceutical Supplies	29,918,874	43,437,623	42,134,495	49,009,165	6,874,670	16.3 %
388/531650 Computer Operation Supplies	225,786	537,171	521,058	534,910	13,852	2.7 %
440/540130 Maint & Repair of Office Equip	-	40,000	40,000	45,000	5,000	12.5 %
440/540132 County Wide Photocopier Maintenance	-	-	-	5,000	5,000	0.0 %
441/540170 Maint & Repair of Data Prcng Equip	24,049,630	31,374,833	31,374,833	44,823,617	13,448,784	42.9 %
441/540172 County Wide Contract Data Processing	-	-	-	160,000	160,000	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	281,998	372,672	361,492	568,622	207,130	57.3 %
637/550080 Medical Equipment Rental	1,226,726	861,884	836,028	1,723,250	887,222	106.1 %
690/550162 Rental and Leasing - N.O.C.	2,598,006	5,600,000	5,432,000	5,900,000	468,000	8.6 %
818/580033 Reimbursement to Designated Fund	-	-	-	153,000	153,000	0.0 %
880/580220 Institutional Memberships/Fees	97,850	131,000	131,000	130,000	(1,000)	(0.8)%
814/580380 Approp. Adjustment	-	(14,000,000)	-	-	-	0.0 %
819/580420 Approp Trans For Rembsmt Frm Desgntd Fnd	-	-	-	(35,036)	(35,036)	0.0 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

890 - Health System Administration

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
Total Operating:	\$110,112,028	\$154,886,527	\$165,761,977	\$189,471,395	\$23,709,418	14.3 %
Capital Items:	\$16,898,446	\$-	\$-	6,492,134	6,492,134	- %
Department Grand Total:	\$127,010,475	\$154,886,527	\$165,761,977	\$195,963,529	\$30,201,552	18.2 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

891 - Provident Hospital of Cook County

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$17,642,994	\$30,069,977	\$30,069,977	\$28,893,173	\$(1,176,804)	(3.9)%
108/501035 Furlough Day Adjustment	-	-	-	(58,105)	(58,105)	0.0 %
120/501210 Overtime Compensation	1,484,179	1,634,222	1,585,197	1,541,739	(43,458)	(2.7)%
121/501230 Premium Pay	-	461,507	461,507	514,107	52,600	11.4 %
130/501320 Sal & Wages Extra Employees	1,300	-	-	-	-	0.0 %
133/501360 Per Diem Employees	160,513	563,472	563,472	350,433	(213,039)	(37.8)%
136/501400 Differential Pay	265,448	639,790	639,790	672,782	32,992	5.2 %
155/501420 Med. Practitioner As Required	724,293	1,005,259	1,005,259	1,389,416	384,157	38.2 %
170/501510 Mandatory Medicare Cost	17,212	-	-	-	-	0.0 %
183/501770 Seminars for Professional Empls	-	14,550	14,550	15,750	1,200	8.2 %
185/501810 Prof & Tech Membership Fees	3,725	4,850	4,850	8,055	3,205	66.1 %
186/501860 Training Programs for Staff Persnl	-	29,100	29,100	11,250	(17,850)	(61.3)%
190/501970 Transpt & Other Travel Exp.-Empls	6,533	4,850	4,850	7,950	3,100	63.9 %
213/520010 Ambulance and Pt. Tranpt. Service	200,000	357,752	246,066	280,000	33,934	13.8 %
215/520050 Scavenger Service	74,746	106,836	103,631	81,936	(21,695)	(20.9)%
217/520100 Transpt for Specific Activities	-	-	-	500	500	0.0 %
222/520190 Laundry And Linen Svs.	117,000	121,250	117,613	175,000	57,387	48.8 %
223/520210 Food Services	1,185,954	1,283,623	1,245,115	1,507,115	262,000	21.0 %
225/520260 Postage	7,396	42,923	41,636	15,750	(25,886)	(62.2)%
228/520280 Delivery Services	155	1,800	1,746	2,700	954	54.6 %
235/520390 Contract Maintenance Serv	17,671	15,000	14,550	55,117	40,567	278.8 %
240/520490 Ext. Graphics and Repro Services	75,064	102,396	99,325	29,882	(69,443)	(69.9)%
242/520550 Surveys, Operations & Reports	-	1,200	1,164	1,700	536	46.0 %
245/520610 Advertising For Specific Purposes	3,500	5,000	4,850	5,000	150	3.1 %
260/520830 Professional & Mgrl Services	2,445,967	3,074,072	2,981,851	3,105,529	123,678	4.1 %
268/521030 Court Rptg,Steno or Transcptn Svcs	-	5,000	4,850	7,000	2,150	44.3 %
272/521050 Medical Consultation Svcs	541,825	1,603,812	1,221,697	1,319,413	97,716	8.0 %
275/521120 Registry Services	916,896	1,270,500	1,232,385	1,656,200	423,815	34.4 %
278/521200 Lab Related Services	57,197	108,184	104,939	103,880	(1,059)	(1.0)%
320/530100 Wearing Apparel	-	3,500	3,395	3,500	105	3.1 %
330/530160 Household, Lndry, Clng & Pers.Care Supls.	-	2,000	1,940	-	(1,940)	(100.0)%
333/530270 Institutional Supplies	105,000	691,178	570,444	516,560	(53,884)	(9.4)%
337/530560 Formula & Tube Feed Products	-	3,440	3,337	-	(3,337)	(100.0)%
350/530600 Office Supplies	581	44,800	43,456	50,000	6,544	15.1 %
353/530640 Bks, Periodcls, Publcst & Data Svcs	259	21,740	21,740	7,250	(14,490)	(66.7)%
355/530700 Photographic & Reproduction Supplies	2,816	28,000	27,160	24,500	(2,660)	(9.8)%
360/530790 Medical, Dental & Lab Supplies	36,007	432,119	396,160	478,664	82,504	20.8 %
361/530910 Pharmaceutical Supplies	-	125,000	121,250	164,153	42,903	35.4 %
362/531200 Surgical Supplies	18,967	1,455,098	1,411,446	1,296,098	(115,348)	(8.2)%
365/531420 Clinical Laboratory Supplies	280,813	523,544	507,839	474,150	(33,689)	(6.6)%
367/531500 X-Ray Supplies	69,665	495,983	481,105	256,985	(224,120)	(46.6)%
368/531570 Blood/Blood Derivatives	-	106,700	103,499	78,513	(24,986)	(24.1)%
388/531650 Computer Operation Supplies	-	9,700	9,410	10,000	590	6.3 %
402/540030 Water & Sewer	37,730	45,000	43,650	45,000	1,350	3.1 %
410/540050 Utilities-Electricity	381,079	943,238	914,941	1,052,840	137,899	15.1 %
422/540070 Utilities-Gas	233,271	377,891	341,506	388,699	47,193	13.8 %
440/540130 Maint & Repair of Office Equip	-	1,000	1,000	7,000	6,000	600.0 %
441/540170 Maint & Repair of Data Prcng Equip	-	6,000	6,000	5,000	(1,000)	(16.7)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

891 - Provident Hospital of Cook County

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	\$413,105	\$455,900	\$442,223	\$631,953	\$189,730	42.9 %
444/540250 Operation,Maint & Rep of Auto Equip	6,659	-	-	-	-	0.0 %
449/540310 Op., Maint. and Repair of Inst. Equip.	-	-	-	1,500	1,500	0.0 %
450/540350 Maint. & Repair of Plnt Equip	382,570	883,987	857,469	900,000	42,531	5.0 %
450/540360 WC-Maint & Repair of Plant Equip	-	-	-	600	600	0.0 %
490/540430 Site Improvements	2,470	100,000	97,000	20,000	(77,000)	(79.4)%
630/550010 Office Equipment Rental	37,819	87,819	49,922	50,000	78	0.2 %
630/550018 County Wide Photocopier Lease	-	-	-	36,059	36,059	0.0 %
637/550080 Medical Equipment Rental	-	29,100	13,228	59,000	45,772	346.0 %
638/550100 Institutional Equipment Rental	-	-	-	5,000	5,000	0.0 %
880/580220 Institutional Memberships/Fees	95,788	75,794	75,794	101,500	25,706	33.9 %
Total Operating:	\$28,054,167	\$49,475,456	\$48,344,884	\$48,357,796	\$12,912	0.0 %
Capital Items:	605,406	-	-	290,774	290,774	- %
Department Grand Total:	\$28,659,574	\$49,475,456	\$48,344,884	\$48,648,570	\$303,686	0.6 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

893 - Ambulatory and Community Health Network of Cook County

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$26,602,913	\$43,850,265	\$43,850,265	\$43,584,187	\$(266,078)	(0.6)%
108/501035 Furlough Day Adjustment	-	-	-	(98,781)	(98,781)	0.0 %
120/501210 Overtime Compensation	331,502	574,000	556,780	500,000	(56,780)	(10.2)%
130/501320 Sal & Wages Extra Employees	176	-	-	-	-	0.0 %
136/501400 Differential Pay	165,816	333,300	333,300	325,000	(8,300)	(2.5)%
155/501420 Med. Practitioner As Required	-	-	-	2	2	0.0 %
170/501510 Mandatory Medicare Cost	19,909	-	-	-	-	0.0 %
183/501770 Seminars for Professional Empls	-	-	-	3,000	3,000	0.0 %
185/501810 Prof & Tech Membership Fees	-	-	-	2,100	2,100	0.0 %
186/501860 Training Programs for Staff Persnl	998	24,250	24,250	20,000	(4,250)	(17.5)%
190/501970 Transpt & Other Travel Exp.-Empls	3,503	9,700	9,700	20,500	10,800	111.3 %
213/520010 Ambulance and Pt. Tranpt. Service	363,050	750,000	727,500	700,000	(27,500)	(3.8)%
215/520050 Scavenger Service	2,894	19,034	18,463	21,666	3,203	17.3 %
217/520100 Transpt for Specific Activities	176,798	337,806	327,672	480,000	152,328	46.5 %
225/520260 Postage	49	5,043	4,902	2,541	(2,361)	(48.2)%
228/520280 Delivery Services	-	2,000	1,940	2,000	60	3.1 %
235/520390 Contract Maintenance Serv	507,182	646,465	627,073	657,912	30,839	4.9 %
240/520490 Ext. Graphics and Repro Services	464	97,194	94,286	109,750	15,464	16.4 %
246/520650 Imaging & Microfilming Records	-	-	-	30,500	30,500	0.0 %
260/520830 Professional & Mgrl Services	419,911	1,033,164	1,002,170	893,500	(108,670)	(10.8)%
268/521030 Court Rptg,Steno or Transcptn Svcs	3,993	131,746	127,794	116,746	(11,048)	(8.6)%
275/521120 Registry Services	519,512	832,000	807,040	800,000	(7,040)	(0.9)%
278/521200 Lab Related Services	388,350	400,500	388,485	416,500	28,015	7.2 %
310/530010 Food Supplies	-	10,000	9,700	10,500	800	8.2 %
320/530100 Wearing Apparel	36,849	1,000	970	985	15	1.5 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	-	200	194	-	(194)	(100.0)%
333/530270 Institutional Supplies	-	-	-	88,000	88,000	0.0 %
350/530600 Office Supplies	63,457	101,000	97,970	85,000	(12,970)	(13.2)%
353/530640 Bks, Periodcls, Publcts & Data Svcs	3,748	15,000	15,000	15,000	-	0.0 %
353/530675 County Wide Lexis-Nexis Contract	-	-	-	12,000	12,000	0.0 %
355/530700 Photographic & Reproduction Supplies	-	3,000	2,910	70,000	67,090	2305.5 %
360/530790 Medical, Dental & Lab Supplies	80,124	121,250	117,614	275,000	157,386	133.8 %
362/531200 Surgical Supplies	12,892	155,000	150,350	245,000	94,650	63.0 %
365/531420 Clinical Laboratory Supplies	-	39,500	38,315	29,500	(8,815)	(23.0)%
367/531500 X-Ray Supplies	1,093	25,000	24,250	25,000	750	3.1 %
388/531650 Computer Operation Supplies	579	9,700	9,409	10,000	591	6.3 %
402/540030 Water & Sewer	3,040	17,700	17,169	17,800	631	3.7 %
410/540050 Utilities-Electricity	48,037	122,507	118,832	132,095	13,263	11.2 %
422/540070 Utilities-Gas	24,993	60,000	58,200	53,700	(4,500)	(7.7)%
440/540130 Maint & Repair of Office Equip	-	4,000	4,000	4,000	-	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	356,265	436,500	423,411	475,000	51,589	12.2 %
450/540350 Maint. & Repair of Plnt Equip	217,935	234,380	227,351	260,560	33,209	14.6 %
461/540370 Maintenance of Facilities	18,823	246,918	239,512	200,500	(39,012)	(16.3)%
630/550010 Office Equipment Rental	53,896	53,897	53,897	-	(53,897)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	50,799	50,799	0.0 %
660/550130 Facilities Rental	518,835	1,225,405	1,225,405	930,405	(295,000)	(24.1)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

893 - Ambulatory and Community Health Network of Cook County

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
819/580420 Approp Trans For Rembsmt Frm Desgntd Fnd	\$-	\$(112,500)	\$(112,500)	(\$112,500)	\$-	0.0 %
Total Operating:	\$30,947,584	\$51,815,924	\$51,623,579	\$51,465,467	\$(158,112)	(0.3)%
Capital Items:	110,460	-	-	1,245,071	1,245,071	- %
Department Grand Total:	\$31,058,044	\$51,815,924	\$51,623,579	\$52,710,538	\$1,086,959	2.1 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

894 - Ruth M. Rothstein CORE Center

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$3,132,528	\$5,285,532	\$5,285,532	\$5,521,871	\$236,339	4.5 %
108/501035 Furlough Day Adjustment	-	-	-	(9,669)	(9,669)	0.0 %
120/501210 Overtime Compensation	21,485	40,000	38,800	39,208	408	1.1 %
133/501360 Per Diem Employees	-	51,096	51,096	55,898	4,802	9.4 %
136/501400 Differential Pay	8,634	16,750	16,750	16,750	-	0.0 %
155/501420 Med. Practitioner As Required	-	54,800	54,800	23,381	(31,419)	(57.3)%
170/501510 Mandatory Medicare Cost	2,694	-	-	-	-	0.0 %
182/501750 Shared Tuition	-	3,500	3,500	55,500	52,000	1485.7 %
213/520010 Ambulance and Pt. Tranpt. Service	20,525	45,500	44,135	40,620	(3,515)	(8.0)%
215/520050 Scavenger Service	-	10,000	9,700	4,000	(5,700)	(58.8)%
222/520190 Laundry And Linen Svs.	-	1,552	1,506	752	(754)	(50.1)%
225/520260 Postage	-	1,940	1,882	1,500	(382)	(20.3)%
228/520280 Delivery Services	-	300	291	300	9	3.1 %
235/520390 Contract Maintenance Serv	16,415	20,000	19,400	25,911	6,511	33.6 %
240/520490 Ext. Graphics and Repro Services	1,709	7,760	7,528	6,000	(1,528)	(20.3)%
246/520650 Imaging & Microfilming Records	792	35,940	34,862	3,550	(31,312)	(89.8)%
260/520830 Professional & Mgrl Services	71,465	65,000	63,050	32,000	(31,050)	(49.2)%
272/521050 Medical Consultation Svcs	-	29,100	28,227	12,000	(16,227)	(57.5)%
278/521200 Lab Related Services	42	10,000	9,700	7,200	(2,500)	(25.8)%
310/530010 Food Supplies	981	4,000	3,880	2,500	(1,380)	(35.6)%
320/530100 Wearing Apparel	95	400	388	400	12	3.1 %
330/530160 Household, Lndry, Cng & Pers.Care Supls.	-	750	728	1,000	272	37.4 %
333/530270 Institutional Supplies	-	291	283	285	2	0.7 %
350/530600 Office Supplies	6,500	10,000	9,700	19,480	9,780	100.8 %
353/530640 Bks, Periodcls, Pubclts & Data Svcs	628	2,000	2,000	1,640	(360)	(18.0)%
355/530700 Photographic & Reproduction Supplies	8,700	9,000	8,730	8,700	(30)	(0.3)%
360/530790 Medical, Dental & Lab Supplies	27,759	48,500	47,045	48,500	1,455	3.1 %
362/531200 Surgical Supplies	-	4,000	3,880	38,000	34,120	879.4 %
364/531400 AZT and Related Drug Ther.	5,300,000	5,626,000	5,457,220	5,450,000	(7,220)	(0.1)%
365/531420 Clinical Laboratory Supplies	1,032	2,000	1,940	79,714	77,774	4009.0 %
388/531650 Computer Operation Supplies	-	1,940	1,882	8,440	6,558	348.5 %
410/540050 Utilities-Electricity	81,637	188,461	182,808	152,901	(29,907)	(16.4)%
422/540070 Utilities-Gas	44,409	75,366	73,106	63,099	(10,007)	(13.7)%
444/540250 Operation,Maint & Rep of Auto Equip	1,629	-	-	-	-	0.0 %
450/540350 Maint. & Repair of Plnt Equip	4,745	25,000	24,250	21,000	(3,250)	(13.4)%
630/550010 Office Equipment Rental	21,732	21,732	21,732	-	(21,732)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	20,620	20,620	0.0 %
Total Operating:	\$8,776,136	\$11,698,210	\$11,510,331	\$11,753,051	\$242,720	2.1 %
Capital Items:	19,782	-	-	107,237	107,237	- %
Department Grand Total:	\$8,795,918	\$11,698,210	\$11,510,331	\$11,860,288	\$349,957	3.0 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

Print Date/Time: 8/6/2013 - 4:15:45PM

FY2014 DEPARTMENT ACCOUNT SUMMARY

895 - Department of Public Health

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$6,598,400	\$11,773,644	\$11,773,644	\$11,415,151	\$(358,493)	(3.0)%
108/501035 Furlough Day Adjustment	-	-	-	(21,243)	(21,243)	0.0 %
120/501210 Overtime Compensation	547	8,521	8,266	8,156	(110)	(1.3)%
133/501360 Per Diem Employees	86,560	399,590	399,590	399,597	7	0.0 %
136/501400 Differential Pay	6,671	29,100	29,100	15,100	(14,000)	(48.1)%
170/501510 Mandatory Medicare Cost	5,639	-	-	-	-	0.0 %
182/501750 Shared Tuition	2,673	20,000	20,000	5,000	(15,000)	(75.0)%
183/501770 Seminars for Professional Empls	180	1,940	1,940	1,000	(940)	(48.5)%
186/501860 Training Programs for Staff Persnl	3,072	4,850	4,850	5,000	150	3.1 %
190/501970 Transpt & Other Travel Exp.-Empls	88,621	194,000	194,000	194,000	-	0.0 %
215/520050 Scavenger Service	231	33,070	32,078	35,000	2,922	9.1 %
220/520150 Communication Services	198	2,801	2,717	30,000	27,283	1004.2 %
225/520260 Postage	109	38,317	37,168	39,316	2,148	5.8 %
235/520390 Contract Maintenance Serv	-	2,340	2,270	2,340	70	3.1 %
240/520490 Ext. Graphics and Repro Services	1,138	11,321	10,982	11,671	689	6.3 %
250/520730 Premium-Fidelity, Bonds & Liability	186	194	194	194	-	0.0 %
260/520830 Professional & Mgrl Services	223,593	410,000	397,700	594,900	197,200	49.6 %
278/521200 Lab Related Services	100,000	313,864	304,449	313,864	9,415	3.1 %
350/530600 Office Supplies	22,659	22,418	21,746	40,000	18,254	83.9 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	414	9,515	9,515	5,000	(4,515)	(47.5)%
355/530700 Photographic & Reproduction Supplies	10,000	23,581	22,874	20,000	(2,874)	(12.6)%
360/530790 Medical, Dental & Lab Supplies	216,951	230,237	223,330	230,237	6,907	3.1 %
388/531650 Computer Operation Supplies	4,889	27,189	26,374	27,189	815	3.1 %
429/540090 Other Utilities	15,281	71,050	68,919	50,000	(18,919)	(27.5)%
430/540110 Moving Expense & Remod/Cnty Fac.	-	-	-	50,000	50,000	0.0 %
440/540130 Maint & Repair of Office Equip	6,556	11,987	11,987	11,987	-	0.0 %
441/540170 Maint & Repair of Data Prcng Equip	96,424	154,250	154,250	154,250	-	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	25,446	34,968	33,919	52,000	18,081	53.3 %
444/540250 Operation,Maint & Rep of Auto Equip	702	48,029	46,589	48,029	1,440	3.1 %
445/540290 Operation of Auto Equip	7,731	20,744	20,122	20,744	622	3.1 %
461/540370 Maintenance of Facilities	9,645	11,358	11,018	105,000	93,982	853.0 %
630/550010 Office Equipment Rental	63,918	53,224	53,224	-	(53,224)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	51,269	51,269	0.0 %
660/550130 Facilities Rental	153,684	470,500	470,500	470,500	-	0.0 %
690/550162 Rental and Leasing - N.O.C.	-	-	-	15,000	15,000	0.0 %
818/580033 Reimbursement to Designated Fund	-	1,624,517	1,624,517	-	(1,624,517)	(100.0)%
880/580220 Institutional Memberships/Fees	8,458	50,000	50,000	50,000	-	0.0 %
Total Operating:	\$7,760,574	\$16,107,119	\$16,067,832	\$14,450,251	\$(1,617,581)	(10.1)%
Capital Items:	45,868	-	-	85,000	85,000	- %
Department Grand Total:	\$7,806,442	\$16,107,119	\$16,067,832	\$14,535,251	\$(1,532,581)	(9.5)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

Print Date/Time: 8/6/2013 - 4:16:05PM

FY2014 DEPARTMENT ACCOUNT SUMMARY

896 - Managed Care

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$1,610,163	\$10,454,343	\$10,454,343	\$13,520,627	\$3,066,284	29.3 %
120/501210 Overtime Compensation	18,598	-	-	-	-	0.0 %
136/501400 Differential Pay	12,467	-	-	-	-	0.0 %
170/501510 Mandatory Medicare Cost	3,118	-	-	-	-	0.0 %
228/520280 Delivery Services	18	10,000	9,700	10,000	300	3.1 %
260/520830 Professional & Mgrl Services	39,269,589	57,389,625	55,667,937	56,108,591	440,654	0.8 %
272/521050 Medical Consultation Svcs	1,300,000	5,389,931	5,228,234	-	(5,228,234)	(100.0)%
276/521160 Managed Care Capitation	-	-	-	89,659,169	89,659,169	0.0 %
278/521200 Lab Related Services	3,768,620	3,885,177	3,768,622	-	(3,768,622)	(100.0)%
350/530600 Office Supplies	31,535	50,000	48,500	100,000	51,500	106.2 %
361/530910 Pharmaceutical Supplies	5,820,000	12,000,000	11,640,000	31,236,902	19,596,902	168.4 %
362/531200 Surgical Supplies	5,828,022	6,008,270	5,828,022	-	(5,828,022)	(100.0)%
365/531420 Clinical Laboratory Supplies	-	774,554	751,318	-	(751,318)	(100.0)%
402/540030 Water & Sewer	-	1,000	970	1,000	30	3.1 %
410/540050 Utilities-Electricity	-	25,000	24,250	35,000	10,750	44.3 %
422/540070 Utilities-Gas	-	15,000	14,550	20,000	5,450	37.5 %
440/540130 Maint & Repair of Office Equip	9,300	50,000	50,000	-	(50,000)	(100.0)%
660/550130 Facilities Rental	74,400	112,000	112,000	113,000	1,000	0.9 %
Total Operating:	\$57,745,830	\$96,164,900	\$93,598,446	\$190,804,289	\$97,205,843	103.9 %
Capital Items:	-	-	-	-	-	- %
Department Grand Total:	\$57,745,830	\$96,164,900	\$93,598,446	\$190,804,289	\$97,205,843	103.9 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

Print Date/Time: 8/6/2013 - 4:16:26PM

FY2014 DEPARTMENT ACCOUNT SUMMARY

897 - John H. Stroger, Jr. Hospital of Cook County

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$169,932,591	\$292,938,343	\$292,938,343	\$289,451,912	\$(3,486,431)	(1.2)%
108/501035 Furlough Day Adjustment	-	-	-	(557,915)	(557,915)	0.0 %
120/501210 Overtime Compensation	18,442,779	15,190,906	14,735,185	16,518,840	1,783,655	12.1 %
121/501230 Premium Pay	-	1,704,000	1,704,000	1,650,000	(54,000)	(3.2)%
124/501250 Emp Hlth Insurance Waiver	-	-	-	800	800	0.0 %
130/501320 Sal & Wages Extra Employees	94,898	-	-	-	-	0.0 %
133/501360 Per Diem Employees	914,491	2,544,438	2,544,438	1,999,849	(544,589)	(21.4)%
136/501400 Differential Pay	5,378,596	10,484,718	10,484,718	9,721,102	(763,616)	(7.3)%
155/501420 Med. Practitioner As Required	1,499,876	3,169,419	3,169,419	3,166,985	(2,434)	(0.1)%
170/501510 Mandatory Medicare Cost	160,027	-	-	-	-	0.0 %
182/501750 Shared Tuition	-	12,400	12,400	17,050	4,650	37.5 %
183/501770 Seminars for Professional Empls	-	24,347	24,347	26,184	1,837	7.5 %
185/501810 Prof & Tech Membership Fees	196,780	290,325	226,074	275,252	49,178	21.8 %
186/501860 Training Programs for Staff Persnl	8,240	206,038	60,038	57,102	(2,936)	(4.9)%
189/501950 Allow.Per Coll. Barg. Agreements	263,238	523,890	443,890	507,690	63,800	14.4 %
190/501970 Transpt & Other Travel Exp.-Empls	372,905	473,651	431,040	254,320	(176,720)	(41.0)%
214/520030 Armored Car Service	3,197	8,000	7,760	8,000	240	3.1 %
215/520050 Scavenger Service	311,001	508,445	493,193	585,418	92,225	18.7 %
220/520150 Communication Services	-	89	87	-	(87)	(100.0)%
222/520190 Laundry And Linen Svs.	1,050,944	1,086,584	1,053,987	1,686,667	632,680	60.0 %
223/520210 Food Services	2,687,088	2,468,556	2,394,500	3,400,393	1,005,893	42.0 %
225/520260 Postage	50,200	72,607	70,430	77,550	7,120	10.1 %
228/520280 Delivery Services	371,907	272,250	264,083	495,856	231,773	87.8 %
235/520390 Contract Maintenance Serv	1,985,852	2,334,463	2,264,431	2,239,719	(24,712)	(1.1)%
240/520490 Ext. Graphics and Repro Services	295,057	379,817	367,064	366,584	(480)	(0.1)%
241/520491 Int. Graphics and Repro Services	-	4,600	4,600	4,800	200	4.3 %
245/520610 Advertising For Specific Purposes	-	5,450	5,287	2,500	(2,787)	(52.7)%
246/520650 Imaging & Microfilming Records	339,573	680,008	659,609	732,612	73,003	11.1 %
250/520730 Premium-Fidelity, Bonds & Liability	-	5,000	5,000	-	(5,000)	(100.0)%
260/520830 Professional & Mgrl Services	341,616	558,565	541,809	466,815	(74,994)	(13.8)%
268/521030 Court Rptg,Steno or Transcptn Svcs	113,248	145,000	140,650	150,000	9,350	6.6 %
272/521050 Medical Consultation Svcs	11,294,939	21,507,748	20,862,526	30,755,805	9,893,279	47.4 %
275/521120 Registry Services	2,529,096	3,369,018	3,267,948	3,603,408	335,460	10.3 %
278/521200 Lab Related Services	2,254,157	3,459,107	3,355,336	8,137,618	4,782,282	142.5 %
310/530010 Food Supplies	97,747	133,890	129,874	156,800	26,926	20.7 %
320/530100 Wearing Apparel	22,817	106,900	42,382	89,550	47,168	111.3 %
330/530160 Household, Lndry,Clng & Pers.Care Supls.	24,771	44,683	43,343	175,110	131,767	304.0 %
333/530270 Institutional Supplies	649,855	1,350,449	1,209,936	1,350,700	140,764	11.6 %
335/530490 Miscellaneous Dietary Supplies	936	18,500	17,945	-	(17,945)	(100.0)%
337/530560 Formula & Tube Feed Products	-	91,890	89,134	-	(89,134)	(100.0)%
350/530600 Office Supplies	226,127	259,477	251,693	319,291	67,598	26.9 %
353/530640 Bks, Periodcls, Publcst & Data Svcs	35,838	172,228	173,628	105,271	(68,357)	(39.4)%
355/530700 Photographic & Reproduction Supplies	85,442	293,747	184,937	312,098	127,161	68.8 %
360/530790 Medical, Dental & Lab Supplies	667,012	2,064,078	1,902,189	1,807,617	(94,572)	(5.0)%
361/530910 Pharmaceutical Supplies	-	2,341,727	2,271,476	2,341,727	70,251	3.1 %
362/531200 Surgical Supplies	15,521,820	18,602,214	18,044,155	26,065,319	8,021,164	44.5 %
364/531400 AZT and Related Drug Ther.	(36,625)	-	-	-	-	0.0 %
365/531420 Clinical Laboratory Supplies	6,409,965	9,949,594	9,651,112	12,181,851	2,530,739	26.2 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

897 - John H. Stroger, Jr. Hospital of Cook County

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
367/531500 X-Ray Supplies	\$326,068	\$1,397,550	\$805,012	\$834,069	\$29,057	3.6 %
368/531570 Blood/Blood Derivatives	3,431,351	4,056,534	3,542,779	3,924,057	381,278	10.8 %
402/540030 Water & Sewer	81,254	450,000	436,500	450,000	13,500	3.1 %
410/540050 Utilities-Electricity	1,647,844	4,085,635	3,963,066	4,469,715	506,649	12.8 %
422/540070 Utilities-Gas	1,254,536	2,041,422	1,915,197	1,915,112	(85)	0.0 %
440/540130 Maint & Repair of Office Equip	-	16,100	16,100	30,901	14,801	91.9 %
441/540170 Maint & Repair of Data Prcng Equip	47,868	181,320	181,320	132,500	(48,820)	(26.9)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	4,888,025	6,319,279	6,129,703	6,113,423	(16,280)	(0.3)%
444/540250 Operation,Maint & Rep of Auto Equip	25,733	24,250	23,523	125,000	101,477	431.4 %
449/540310 Op., Maint. and Repair of Inst. Equip.	1,393,852	2,930,553	2,842,640	3,325,527	482,887	17.0 %
450/540350 Maint. & Repair of Pnt Equip	1,956,040	2,531,035	2,455,104	2,735,733	280,629	11.4 %
630/550010 Office Equipment Rental	227,525	234,025	234,025	12,500	(221,525)	(94.7)%
630/550018 County Wide Photocopier Lease	-	-	-	216,999	216,999	0.0 %
637/550080 Medical Equipment Rental	303,350	959,089	587,397	463,287	(124,110)	(21.1)%
880/580220 Institutional Memberships/Fees	207,928	540,760	540,760	506,300	(34,460)	(6.4)%
819/580420 Approp Trans For Rembsmt Frm Desgntd Fnd	-	-	-	(760,853)	(760,853)	0.0 %
Total Operating:	\$260,389,374	\$425,624,711	\$420,217,122	\$445,202,520	\$24,985,398	5.9 %
Capital Items:	13,449,956	-	-	10,833,763	10,833,763	- %
Department Grand Total:	\$273,839,329	\$425,624,711	\$420,217,122	\$456,036,283	\$35,819,161	8.5 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

898 - Oak Forest Health Center of Cook County

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$3,844,040	\$6,386,660	\$6,386,660	\$6,221,336	\$(165,324)	(2.6)%
120/501210 Overtime Compensation	589,887	250,000	242,500	250,000	7,500	3.1 %
130/501320 Sal & Wages Extra Employees	65,342	-	-	-	-	0.0 %
133/501360 Per Diem Employees	816	-	-	8	8	0.0 %
136/501400 Differential Pay	49,561	-	-	46,000	46,000	0.0 %
155/501420 Med. Practitioner As Required	-	-	-	1	1	0.0 %
170/501510 Mandatory Medicare Cost	2,912	-	-	-	-	0.0 %
185/501810 Prof & Tech Membership Fees	1,620	1,940	1,940	-	(1,940)	(100.0)%
186/501860 Training Programs for Staff Persnl	1,800	2,500	2,500	1,620	(880)	(35.2)%
189/501950 Allow.Per Coll. Barg. Agreements	5,200	-	-	-	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	215	8,730	8,730	-	(8,730)	(100.0)%
215/520050 Scavenger Service	43,119	150,000	145,500	172,044	26,544	18.2 %
225/520260 Postage	4,000	4,850	4,705	10,000	5,295	112.5 %
228/520280 Delivery Services	258	2,500	2,425	500	(1,925)	(79.4)%
235/520390 Contract Maintenance Serv	85,286	168,957	93,889	58,127	(35,762)	(38.1)%
240/520490 Ext. Graphics and Repro Services	-	-	-	727	727	0.0 %
246/520650 Imaging & Microfilming Records	322	1,500	1,455	-	(1,455)	(100.0)%
320/530100 Wearing Apparel	(750)	-	-	-	-	0.0 %
330/530160 Household, Lndry,Cling & Pers.Care Supls.	294,473	400,000	293,000	272,557	(20,443)	(7.0)%
333/530270 Institutional Supplies	198,847	876,097	649,815	620,706	(29,109)	(4.5)%
350/530600 Office Supplies	1,207	37,500	28,375	36,375	8,000	28.2 %
355/530700 Photographic & Reproduction Supplies	614	1,500	1,455	26,709	25,254	1735.7 %
388/531650 Computer Operation Supplies	956	9,700	9,409	-	(9,409)	(100.0)%
402/540030 Water & Sewer	41,465	405,000	392,850	328,840	(64,010)	(16.3)%
410/540050 Utilities-Electricity	300,130	1,074,613	891,482	1,135,509	244,027	27.4 %
422/540070 Utilities-Gas	379,183	657,069	527,810	660,491	132,681	25.1 %
441/540170 Maint & Repair of Data Prcng Equip	248,000	258,100	258,100	-	(258,100)	(100.0)%
442/540200 Maint & Repair-Med,Dental & Lab Equip	5,232	292,746	153,964	383,528	229,564	149.1 %
444/540250 Operation,Maint & Rep of Auto Equip	69,339	99,425	96,443	119,178	22,735	23.6 %
445/540290 Operation of Auto Equip	3,790	145,500	91,135	-	(91,135)	(100.0)%
449/540310 Op., Maint. and Repair of Inst. Equip.	6,946	9,700	9,409	-	(9,409)	(100.0)%
450/540350 Maint. & Repair of Pint Equip	589,343	1,173,700	938,489	833,865	(104,624)	(11.1)%
630/550010 Office Equipment Rental	36,819	-	-	-	-	0.0 %
630/550018 County Wide Photocopier Lease	-	-	-	37,975	37,975	0.0 %
638/550100 Institutional Equipment Rental	-	20,000	19,400	-	(19,400)	(100.0)%
Total Operating:	\$6,869,972	\$12,438,287	\$11,251,440	\$11,216,096	\$(35,344)	(0.3)%
Capital Items:	57,083	-	-	29,174	29,174	- %
Department Grand Total:	\$6,927,055	\$12,438,287	\$11,251,440	\$11,245,270	\$(6,170)	(0.1)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

Print Date/Time: 8/6/2013 - 4:18:01PM

FY2014 DEPARTMENT ACCOUNT SUMMARY

899 - Fixed Charges and Special Purpose Appropriations - Health

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
170/501510 Mandatory Medicare Cost	\$4,022,375	\$6,872,732	\$6,872,732	\$7,560,000	\$687,268	10.0 %
172/501540 Worker's Compensation	1,861,352	3,452,026	3,452,026	3,452,026	-	0.0 %
175/501590 Group Life Insurance	622,508	1,161,255	1,161,255	1,227,381	66,126	5.7 %
176/501610 Group Health Insurance	39,681,609	74,605,111	74,605,111	75,377,095	771,984	1.0 %
177/501640 Group Dental Insurance	1,236,079	2,229,107	2,229,107	2,167,620	(61,487)	(2.8)%
178/501660 Unemployment Compensation	136,131	-	-	-	-	0.0 %
179/501690 Vision Care	434,913	723,119	723,119	748,416	25,297	3.5 %
220/520150 Communication Services	410,539	-	-	-	-	0.0 %
258/520790 Excess Liability Insurance	-	-	-	2,180,780	2,180,780	0.0 %
630/550010 Office Equipment Rental	-	431,016	431,016	-	(431,016)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	441,689	441,689	0.0 %
826/580010 Reserve for Claims	16,719,876	11,662,917	11,662,917	19,741,783	8,078,866	69.3 %
819/580420 Approp Trans For Rembsmt Frm Desgntd Fnd	-	(431,016)	(431,016)	(441,689)	(10,673)	2.5 %
Total Operating:	\$65,125,383	\$100,706,267	\$100,706,267	\$112,455,101	\$11,748,834	11.7 %
Capital Items:	-	-	-	-	-	- %
Department Grand Total:	\$65,125,383	\$100,706,267	\$100,706,267	\$112,455,101	\$11,748,834	11.7 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

Print Date/Time: 8/6/2013 - 4:11:00PM

FY2014 DEPARTMENT ACCOUNT SUMMARY

544 - Lead Poisoning Prevention Fund

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$140,113	\$222,285	\$222,285	\$228,980	\$6,695	3.0 %
170/501510 Mandatory Medicare Cost	2,115	3,225	3,225	3,324	99	3.1 %
174/501570 Pension	17,434	34,868	34,868	35,927	1,059	3.0 %
175/501590 Group Life Insurance	268	519	519	540	21	4.0 %
176/501610 Group Health Insurance	16,440	37,970	37,970	37,970	-	0.0 %
177/501640 Group Dental Insurance	213	628	628	1,182	554	88.2 %
179/501690 Vision Care	376	377	377	377	-	0.0 %
183/501770 Seminars for Professional Empls	-	2,910	2,910	2,910	-	0.0 %
186/501860 Training Programs for Staff Persnl	-	1,552	1,552	1,552	-	0.0 %
190/501970 Transpt & Other Travel Exp.-Empls	2,895	9,700	9,700	9,700	-	0.0 %
215/520050 Scavenger Service	-	485	471	485	14	3.0 %
225/520260 Postage	-	485	471	485	14	3.0 %
241/520491 Int. Graphics and Repro Services	-	485	485	485	-	0.0 %
246/520650 Imaging & Microfilming Records	-	24,250	23,523	24,250	727	3.1 %
260/520830 Professional & Mgrl Services	581,516	1,500,000	1,455,000	850,000	(605,000)	(41.6)%
350/530600 Office Supplies	743	2,250	2,183	2,250	67	3.1 %
353/530640 Bks, Periodcls, Publcst & Data Svcs	-	500	500	500	-	0.0 %
355/530700 Photographic & Reproduction Supplies	-	485	471	485	14	3.0 %
388/531650 Computer Operation Supplies	-	3,000	2,910	3,000	90	3.1 %
630/550010 Office Equipment Rental	-	1,000	1,000	1,000	-	0.0 %
880/580220 Institutional Memberships/Fees	-	2,910	2,910	2,910	-	0.0 %
883/580260 Cook County Administration	11,206	22,414	22,414	18,696	(3,718)	(16.6)%
814/580380 Approp. Adjustment	-	-	45,926	-	(45,926)	(100.0)%
Total Operating:	\$773,319	\$1,872,298	\$1,872,298	\$1,227,008	\$(645,290)	(34.5)%
Capital Items:	-	-	-	-	-	- %
Department Grand Total:	\$773,319	\$1,872,298	\$1,872,298	\$1,227,008	\$(645,290)	(34.5)%

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

Print Date/Time: 8/6/2013 - 4:12:16PM

FY2014 DEPARTMENT ACCOUNT SUMMARY

564 - TB Sanitarium District

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
110/501010 Sal & Wgs Of Reg Employees	\$1,304,558	\$2,433,425	\$2,433,425	\$2,483,818	\$50,393	2.1 %
120/501210 Overtime Compensation	-	13,134	12,741	13,134	393	3.1 %
133/501360 Per Diem Employees	168,164	434,148	434,148	435,732	1,584	0.4 %
170/501510 Mandatory Medicare Cost	22,207	37,683	37,683	74,763	37,080	98.4 %
174/501570 Pension	191,904	383,808	383,808	388,598	4,790	1.2 %
175/501590 Group Life Insurance	2,550	6,059	6,059	12,144	6,085	100.4 %
176/501610 Group Health Insurance	199,307	443,536	443,536	443,536	-	0.0 %
177/501640 Group Dental Insurance	4,820	14,784	14,784	14,344	(440)	(3.0)%
179/501690 Vision Care	2,375	3,766	3,766	3,766	-	0.0 %
182/501750 Shared Tuition	2,330	5,000	5,000	8,000	3,000	60.0 %
183/501770 Seminars for Professional Empis	2,110	2,910	2,910	3,000	90	3.1 %
186/501860 Training Programs for Staff Persnl	572	2,910	2,910	3,000	90	3.1 %
190/501970 Transpt & Other Travel Exp.-Empis	14,836	38,800	38,800	40,000	1,200	3.1 %
215/520050 Scavenger Service	19,248	38,800	37,636	40,000	2,364	6.3 %
220/520150 Communication Services	8,606	24,400	23,668	40,400	16,732	70.7 %
225/520260 Postage	15,287	19,400	18,818	20,000	1,182	6.3 %
228/520280 Delivery Services	4,601	29,000	28,130	34,000	5,870	20.9 %
235/520390 Contract Maintenance Serv	-	19,400	18,818	20,000	1,182	6.3 %
237/520470 Svcs For Minors or Indigent	-	34,850	33,805	34,850	1,045	3.1 %
240/520490 Ext. Graphics and Repro Services	72	4,850	4,705	5,000	295	6.3 %
245/520610 Advertising For Specific Purposes	-	1,940	1,882	2,000	118	6.3 %
246/520650 Imaging & Microfilming Records	28	97,000	94,090	100,000	5,910	6.3 %
260/520830 Professional & Mgrl Services	90,940	172,750	167,568	222,750	55,182	32.9 %
272/521050 Medical Consultation Svcs	-	4,850	4,705	5,000	295	6.3 %
278/521200 Lab Related Services	150,000	169,750	164,658	175,000	10,342	6.3 %
310/530010 Food Supplies	-	1,940	1,882	2,000	118	6.3 %
330/530160 Household, Lndry,Cing & Pers.Care Supls.	-	6,790	6,587	23,000	16,413	249.2 %
333/530270 Institutional Supplies	609	6,790	6,587	3,000	(3,587)	(54.5)%
350/530600 Office Supplies	41,940	45,000	43,650	50,000	6,350	14.5 %
353/530640 Bks, Periodcls, Publcts & Data Svcs	-	3,600	3,600	3,600	-	0.0 %
355/530700 Photographic & Reproduction Supplies	4,678	9,700	9,409	10,000	591	6.3 %
360/530790 Medical, Dental & Lab Supplies	50,443	72,750	70,568	75,000	4,432	6.3 %
361/530910 Pharmaceutical Supplies	-	10,000	9,700	10,000	300	3.1 %
367/531500 X-Ray Supplies	875	10,000	9,700	5,000	(4,700)	(48.5)%
388/531650 Computer Operation Supplies	598	15,000	14,550	15,000	450	3.1 %
402/540030 Water & Sewer	4,534	14,550	14,114	14,550	436	3.1 %
410/540050 Utilities-Electricity	11,643	30,247	29,340	32,650	3,310	11.3 %
422/540070 Utilities-Gas	16,790	18,855	18,290	20,535	2,245	12.3 %
440/540130 Maint & Repair of Office Equip	523	10,000	10,000	5,000	(5,000)	(50.0)%
441/540170 Maint & Repair of Data Prcng Equip	606	16,000	16,000	16,000	-	0.0 %
442/540200 Maint & Repair-Med,Dental & Lab Equip	-	30,000	29,100	30,000	900	3.1 %
444/540250 Operation,Maint & Rep of Auto Equip	-	19,400	18,818	20,000	1,182	6.3 %
445/540290 Operation of Auto Equip	566	5,000	4,850	5,000	150	3.1 %
450/540350 Maint. & Repair of Plnt Equip	3,527	356,368	345,677	425,000	79,323	22.9 %
461/540370 Maintenance of Facilities	4,151	29,100	28,227	39,100	10,873	38.5 %
630/550010 Office Equipment Rental	2,364	2,365	2,365	-	(2,365)	(100.0)%
630/550018 County Wide Photocopier Lease	-	-	-	2,216	2,216	0.0 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

FY2014 DEPARTMENT ACCOUNT SUMMARY

564 - TB Sanitarium District

Object Account	Curr. Exp.**	FY2013** Adopted	FY2013** Adjusted	Request	Difference*	Inc(Dec)%
549/560610 Vehicle Purchase	\$-	\$50,000	\$48,500	\$-	\$(48,500)	(100.0)%
599/567510 Reimbursement for Cap Equip	-	56,418	56,418	56,418	-	0.0 %
818/580033 Reimbursement to Designated Fund	-	-	-	700,000	700,000	0.0 %
880/580220 Institutional Memberships/Fees	150	10,000	10,000	10,000	-	0.0 %
883/580260 Cook County Administration	200,000	400,000	400,000	350,998	(49,002)	(12.3)%
814/580380 Approp. Adjustment	-	-	40,841	-	(40,841)	(100.0)%
Total Operating:	\$2,548,510	\$5,666,826	\$5,666,826	\$6,546,902	\$880,076	15.5 %
Capital Items:	-	-	-	-	-	- %
Department Grand Total:	\$2,548,510	\$5,666,826	\$5,666,826	\$6,546,902	\$880,076	15.5 %

**Reflects Original Appropriation column in Appropriation Trial Balance

*Difference = Request- FY2013Adjusted

Cook County Health and Hospitals System
Board of Directors Meeting Minutes
August 23, 2013

ATTACHMENT #4

RESOLUTION OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM BOARD CONCERNING APPLICATION FOR A MANAGED CARE COMMUNITY NETWORK ("MCCN") THROUGH THE ILLINOIS DEPARTMENT OF HEALTHCARE AND FAMILY SERVICES

WHEREAS, on October 26, 2012, the United States Department of Health & Human Services' Centers for Medicare and Medicaid Services granted the State of Illinois a Medicaid section 1115(a) demonstration project entitled Illinois/Cook County Care; and

WHEREAS, the demonstration project provides comprehensive health care benefits for adults, ages 19 through 64, who do not have a Medicaid-eligible dependent child living in the household; who have family income at or below 133 percent of the Federal poverty line; who are not otherwise eligible for Medicaid or Medicare coverage; and, who reside in Cook County; and

WHEREAS, the demonstration project early enrolls patients under the Affordable Care Act through the Cook County Health and Hospitals System ("CCHHS") and a network of community partners that CCHHS includes in the provider network referred to as "CountyCare;" and

WHEREAS, CountyCare serves the demonstration population through access to increased coordinated care; increases the number of services available to that population; and, improves the quality of care of the services provided to the demonstration population; and

WHEREAS, the demonstration project will end December 31, 2013; and

WHEREAS, pursuant to Illinois Medicaid Reform, 50% of Medicaid clients must be enrolled in care coordination programs provided by managed care entities, such as a Managed Care Community Network, by 2015; and

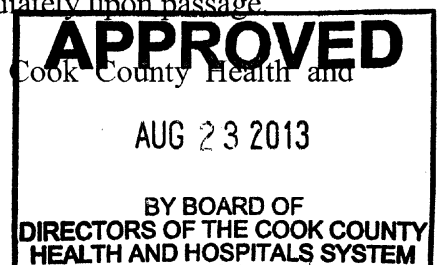
WHEREAS, the CCHHS Board of Directors ("System Board") has determined it is in the best interests of the health of Cook County residents for CountyCare to remain a viable provider of coordinated health care services for Medicaid recipients; and

WHEREAS, the System Board has further determined, in order for CountyCare to continue, CCHHS should apply to the Illinois Department of Healthcare and Family Services for CCHHS to operate CountyCare as a Managed Care Community Network;

NOW, THEREFORE, BE IT RESOLVED that the System Board directs the CCHHS Chief Executive Officer to proceed with an application to the Illinois Department of Healthcare and Family Services for the County, through CCHHS, to operate CountyCare as a Managed Care Community Network ("MCCN").

Effective date: This Resolution shall be in full force and effect immediately upon passage.

Approved on August 23, 2013 by the Board of Directors of the Cook County Health and Hospitals System.



Managed Care Community Network (MCCN)

New Era for CountyCare

August 23, 2013

Overview: Future of CountyCare

- The state's 1115 waiver demonstration project to enroll and cover newly eligible low income uninsured patients in Medicaid (CountyCare) ends December 31, 2013
- A Managed Care Community Network (MCCN) is an Illinois managed care entity that CCHHS can establish to serve as a successor to CountyCare, beginning January 1, 2014
- Operating as a "County MCCN" on January 1st, CountyCare coverage would be seamless for members with no disruption in care

MCCN--An Illinois Managed Care Entity

- Established for the purpose of contracting with the Illinois Department of Healthcare and Family Services (HFS) to provide managed care exclusively for persons covered by HFS programs
- Owned, operated or governed by providers of health services
- May not be a health maintenance organization (HMO)

--Illinois Administrative Code 143.100

“County MCCN”

- Exception for “County MCCN”
 - May be formed without establishing a separate entity
 - May serve all or a portion of the County, and is not required to serve non-County residents

NOTE: If *not* operated as a “County MCCN”, must be organized as a corporation, LLC or partnership governed by providers subject to Illinois licensure, certification and/or regulation.

HFS Contract

- HFS contract can specify a maximum enrollment capacity for the MCCN
- HFS contract specifies the rate for contracted services
- Rates are for risk-based capitated services
- Contract specifies covered services
- The MCCN must have a plan that meets the standards set forth in the Illinois HMO Act to assure quality and address enrollee complaints

Risk

- Capitation is a risk-spreading mechanism
- Plan size, rate mitigates risk
- CountyCare structure emphasizes primary care
- CountyCare patients may have more high acuity medical conditions—recruited from EDs, jail etc
- Population “pent up demand” may create more up front risk

MCCN--State Intent

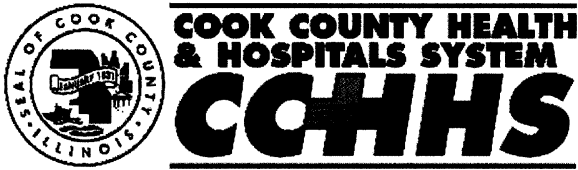
- Allows state to enter into a managed care contract with an entity operating closer to the delivery of care than an HMO
- Allows for easy entry for entities other than HMOs to offer risk-based (managed, integrated, coordinated) care to Medicaid enrollees
- Meets the innovation goal of cost savings by having one entity responsible for the “3Ps,” ie plan, provider and patient
- Helps meet state requirement that 50 percent of Medicaid recipients must receive care through risk-based care coordination plans by 2015
- Aligned with HFS goal of beneficiaries having a “medical home,” receiving better care, in their community, at a lower cost—right care, right place, right time

Advantages of the County MCCN

- MCCN becomes the successor to the waiver demonstration project, retaining current CountyCare members and contracted provider network
- Seamless transition process with no disruption in care
- Additional services can be made available beyond those offered in the waiver demonstration project (details to be worked out between state and federal leaders)
- Affirms a CCHHS long-term commitment to contracted community partners, retaining newly created infrastructure

Cook County Health and Hospitals System
Board of Directors Meeting Minutes
August 23, 2013

ATTACHMENT #5



RAM RAJU, MD, MBA, FACHE, FACS
CHIEF EXECUTIVE OFFICER
COOK COUNTY HEALTH AND HOSPITALS SYSTEM
REPORT TO THE BOARD OF DIRECTORS
August 23, 2013

FY2014 PRELIMINARY BUDGET

I am pleased to provide you with a brief summary of our 2014 Preliminary Budget. The FY2014 Preliminary Budget focuses on several key principles as we continue our transformation:

- No service reductions or layoffs
- Improving the patient experience to retain patients post Medicaid expansion
 - Retaining all positions/vacancies to improve services and frontline staffing
 - Expanding the CountyCare network to increase access
 - Continuing implementation of the patient centered medical home
- Improving and developing the CCHHS infrastructure
 - Improving information systems to give us the data needed to make informed strategic decisions
 - Expanding and supporting our Human Resources capacity
- Meeting the requirements of the Cermak Department of Justice Consent Decree
- Developing the budget based on achievable revenue assumptions
- Reducing taxpayer burden and dependency on Cook County funding.

CountyCare has been an enormous success so far. With more members as of August and increased reimbursements next year, we expect to increase CountyCare revenue by \$271 million. We are well on our way toward meeting our goal of 115,000 by the end of 2013. This success allows us to reduce our subsidy from Cook County by \$76 million, down to \$175million - a 30% decrease from last year.

It should be noted that the budget is subject to approval by the CCHHS Board of Directors and then the Cook County Board of Commissioners. That process will occur over the course of the next several months.

I want to take a moment and thank each of you for your efforts as we continue the transformation of the Cook County Health & Hospitals System into a quality, integrated patient-centered health network that is financially responsible and for your continued service to our patients.

COUNTYCARE UPDATE

We continue to generate applications for eligible adults in CountyCare, our program designed to expand coverage under the Affordable Care Act. I am happy to report that our hard work, dedication to our patients and the larger community is paying off.

We have initiated more than 90,000 applications and we continue to work closely with the State of Illinois on getting people enrolled into the program.

CountyCare is a critical step in the massive transformation of our system. We must adapt to the new way of providing care to ensure that the public health system, a critical player in the health of our communities, remains a viable and valued partner.

COOK COUNTY DEPARTMENT OF PUBLIC HEALTH UPDATE

September marks National Childhood Obesity Awareness Month. Obesity now affects 17 percent of all children and adolescents in the United States—triple the rate from just one generation ago. Childhood obesity puts America's children at early risk for type 2 diabetes, high blood pressure, heart disease, and even stroke—conditions usually associated with adulthood. Physical activity and proper nutrition are key to preventing childhood obesity.

Throughout the month of September, CCDPH will release recent data findings associated with body mass index (BMI), physical activity and school meals in suburban Cook County. We can all help by promoting the following:

- Encouraging children and adolescents to get 60 minutes or more of physical activity each day;
- Improving children's access to healthy food—at home, at school, and at local events and venues;
- Providing plenty of fruits and vegetables, limiting foods high in fat and sugar, and preparing healthier foods at family meals.

Additional information is available at www.cookcountypublichealth.org and www.makinghealtheasier.org/getmoving.

RECOGNITION

Today we recognize individuals who have helped shape the System as well as those who lead by example and will serve us well as we transform.

Ruth M. Rothstein (1923-2013)

This past month, our County family lost a true advocate, leader, and friend. Ruth M. Rothstein served as the first Chief of the Cook County Bureau of Health Services overseeing a number of initiatives including the building of a new hospital. Ruth's story is one of perseverance and utter commitment. Every path she paved was guided by her belief that access to quality healthcare was a fundamental human right. She had a larger than life personality, a stellar national reputation and yet her compassion, loyalty and friendship were all very personal.

Alma Leagogo-Jaromahum, PhD, MSN/MAN, APRN, CCRN, RNC

Alma is a Neonatal Nurse Clinician in the Neonatal Intensive care Unit at Stroger, received a very prestigious 2013 National PNAA Nurse of the Year Award in Education from the Philippine Nurses Association of America (PNAA) during its 34th National Convention in Cleveland, Ohio. Alma was recognized by her peers and colleagues and was bestowed this honor for her outstanding contributions and quality of her work as an exemplary nursing professional in the field of Nursing Education. Alma also currently serves as President-Elect and Chairperson of the By-Laws Committee of the Philippine Nurses Association of Illinois (PNAI)

HIPAA Heroes: Valerie Borders and Roberta Mason

A few weeks ago a man approached Valerie Borders and Roberta Mason individually and requested patient information. The individual claimed to work for Cook County in the Finance Department. Ms. Borders and Ms. Mason knew not to release this information without the proper authorizations and they refused his request, even after he pressured them. We've since learned this person does not work at Cook County, rather he works for a home care provider. By refusing the request, our employees safeguarded our patients' privacy and prevented healthcare fraud.